

# CONSISTENT STRATEGY, MORE RUNWAY

# **FY 2014 THIRD QUARTER EARNINGS CALL**

August 5, 2014





- TransDigm Overview
- Highlights, Market Review, Operating Performance and Outlook
- Financial Results

Q&A

W. Nicholas Howley Chairman and CEO

W. Nicholas Howley Chairman and CEO

Gregory Rufus Executive Vice President and CFO

W. Nicholas Howley Chairman and CEO

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## **Forward Looking Statements**



This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including information regarding our guidance for future periods. These forward-looking statements are based on management's current expectations and beliefs, as well as a number of assumptions concerning future events, many of which are outside of our control. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement. These risks and uncertainties include but are not limited to: the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; future terrorist attacks; our reliance on certain customers; the U.S. defense budget and risks associated with being a government supplier; failure to maintain government or industry approvals; failure to complete or successfully integrate acquisitions; our substantial indebtedness; potential environmental liabilities; and other factors. Further information regarding the important factors that could cause actual results to differ materially from projected results can be found in TransDigm Group's Annual Report on Form 10-K and other reports that TransDigm Group or its subsidiaries have filed with the Securities and Exchange Commission.

You are cautioned not to place undue reliance on our forward-looking statements. TransDigm Group Incorporated assumes no obligation to, and expressly disclaims any obligation to, update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

# Special Notice Regarding Pro Forma and Non-GAAP Information



This presentation sets forth certain pro forma financial information. This pro forma financial information gives effect to certain recently completed acquisitions. Such pro forma information is based on certain assumptions and adjustments and does not purport to present TransDigm's actual results of operations or financial condition had the transactions reflected in such pro forma financial information occurred at the beginning of the relevant period, in the case of income statement information, or at the end of such period, in the case of balance sheet information, nor is it necessarily indicative of the results of operations that may be achieved in the future.

This presentation also sets forth certain non-GAAP financial measures. A presentation of the most directly comparable GAAP measures and a reconciliation to such measures are set forth in the appendix.

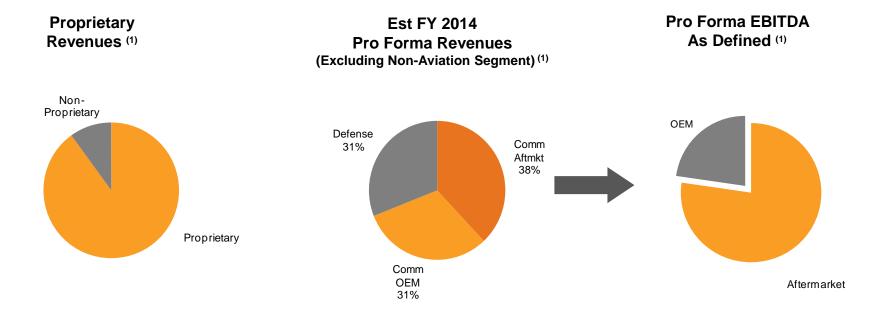




#### **DISTINGUISHING CHARACTERISTICS**

- Highly engineered aerospace components
- Proprietary and sole source products

- Significant aftermarket content
- High free cash flow



(1) Estimated FY 2014 pro forma revenue is current mid-point of guidance for the fiscal year ended 9/30/14 (excluding the Non-Aviation Segment sales of ≈ \$99 million or ≈ 4% of total sales). Estimate includes the impact of recent acquisitions of Airborne and EME. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

# 2014 Q3 Financial Performance by Markets – Pro Forma



Highlights <sup>(1)</sup>	Q3 Market Review –	Pro Forma	Revenues <sup>(1)</sup>
<ul> <li>Commercial OEM</li> <li>Commercial transport revenues up 12% YTD</li> <li>Business jet revenues up 3% YTD</li> </ul>	Commercial OEM:	Actual vs. F Q3 2014 Up 6%	Prior Year YTD 2014 Up 9%
<ul> <li>Commercial Aftermarket:</li> <li>Bookings up 14% YTD</li> </ul>	Commercial Aftermarket:	Up 15%	Up 9.5%
<ul> <li>Defense</li> <li>Bookings above shipments YTD</li> </ul>	Defense:	Down 7%	Flat

(1) Information is on a pro forma basis versus the prior year period including the recent acquisitions of Airborne Systems and EME. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

### Fiscal 2014 Outlook



Est FY 2014 Pro Forma Sales Mix <sup>(1)</sup>	Market	FY 2014 Expe	ected	Growth <sup>(1)</sup>		
31%	<b>Commercial OEM</b>	Up High Si				
38%	Commercial Aftermarket	Up ≈	10%	, D		
31%	Defense	F	lat			
Assumption	S	Guida	nce	Summa	ry	
■ Worldwide RPM growth ≈ 4% to	5%	(\$ in millions)	-	Low	-	High
OEM production rate increases p	proceeding	Revenues	\$	2,344	\$	2,370
■ Full year tax rate ≈ 33%		EBITDA As Defined % to sales	\$	1,061 <i>4</i> 5.3%	\$	1,073 <i>4</i> 5.3%
Weighted average shares of 57.0		Net Income	\$	293	\$	299
■ Full year interest expense ≈ \$348		GAAP EPS	\$	2.96	\$	3.06

(1) Estimated FY 2014 pro forma revenue is current mid-point of guidance for the fiscal year ended 9/30/14 (excluding the Non-Aviation Segment sales of ≈ \$99 million or ≈ 4% of total sales). Estimate includes the impact of recent acquisitions of Airborne and EME. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

Adj. EPS

\$

7.47

\$

7.57

# **Third Quarter 2014 Results**



(\$ in millions)	Q3 FY14	Q3 FY13	_
Revenue	\$610.6	\$488.6	25.0% Increase
Gross Profit Margin %	\$327.5 53.6%	<b>\$269.0</b> 55.0%	<ul> <li>1.4 Margin Point Decline</li> <li>Dilutive impact from acquisitions</li> <li>Favorable OEM vs. aftermarket product mix</li> <li>Strength of our proprietary products and productivity improvements</li> <li>Lower non-cash stock comp. expense</li> </ul>
SG&A % to Sales	<b>\$71.1</b> <i>11.7%</i>	<b>\$82.8</b> 16.9%	• Non-cash stock comp. expense as a % of sales decreased to 0.9% vs. 5.5% in prior year
Interest Expense- Net	\$87.6	\$62.5	<ul><li>40.3% Increase</li><li>Outstanding borrowings increased to \$6.3 billion from \$4.3 billion</li></ul>
Refinancing Costs	\$131.5	\$0.0	• One-time costs from June 2014 refinancing
Net Income % to Sales	\$16.2 2.7%	\$76.7 15.7%	<ul><li>78.9% Decrease</li><li>One-time costs from June 2014 refinancing</li></ul>
EBITDA As Defined	\$275.6 45.1%	\$231.9 <i>47.5%</i>	18.8% Increase
Adjusted EPS	\$2.02	\$1.89	6.9% Increase

# Liquidity & Taxes



(\$ in millions)

Cash									
	6/28/2014	FY 9/30/2013							
Net Cash Provided by Operating Activities	\$349.5	\$470.2							
Capital Expenditures	(\$25.5)	(\$35.5)							
Free Cash Flow	\$324.0	\$434.7							
Cash on the Balance Sheet	\$729.1	\$564.7							

#### Taxes

■ FY 14 Q3 ETR: 22.5%

■FY 14 Full Year ETR: ≈ 33%

### Liquidity

	Actual 6/28/2014	Net Debt to Pro Forma EBITDA As Defined Multiple	Rate
Cash	\$729		
\$420m revolver	-		L + 3.00%
\$225m AR securitization facility	200		L + 0.75%
First lien term loan B due 2017	494		L + 2.75%
First lien term loan C due 2020	2,572		L + 3.00%
New first lien term loan D due 2021	825		L + 3.00%
Total senior secured debt	\$4,091	3.2x	
New senior sub notes due 2022	1,150		6.00%
New senior sub notes due 2024	1,200		6.50%
Senior sub notes due 2020	550		5.50%
Senior sub notes due 2021	500		7.50%
Total debt	\$7,491	6.4x	

# **Reconciliation of GAAP to Adjusted EPS - Guidance**



#### (\$ in millions)

	Thirte			eriods	Thirty	-Nine Week	Full Year Guidance Mid-Point			
		ine 28,	June 29,		J	une 28,	Ju	ine 29,	September 30,	
		2014		2013		2014		2013		2014
Earnings per share	\$	(1.66)	\$	0.71	\$	1.26	\$	2.62	\$	3.01
Adjustments to earnings per share:										
Dividend equivalent payment		1.94		0.70		2.11		1.40		2.18
Non-cash stock compensation expense		0.08		0.39		0.22		0.57		0.31
Acquisition-related expenses		0.09		0.09		0.38		0.18		0.46
Refinancing costs		1.55		-		1.55		0.38		1.54
Other non-recurring charges		0.02		-		0.03		-		0.02
Adjusted earnings per share	\$	2.02	\$	1.89	\$	5.55	\$	5.15	\$	7.52
Weighted-average shares outstanding		57,170		54,506		57,077		54,470		57,040

# Appendix - Reconciliation of Net Income to EBITDA and EBITDA As Defined



#### (\$ in thousands)

		Thirtee Periods	n Week Ended			k		
		June 28, 2014		June 29, 2013		lune 28, 2014		June 29, 2013
Netincome	\$	16,177	\$	76,655	\$	192,655	\$	218,762
Adjustments:								
Depreciation and amortization expense		24,821		16,062		74,541		49,835
Interest expense, net		87,613		62,469		250,755		189,439
Income tax provision		4,700		37,600		94,200		105,200
EBITDA		133,311		192,786		612,151		563,236
Adjustments:								
Acquisition related expenses and adjustments $^{(1)}$		2,355		7,381		17,493		12,556
Non-cash stock compensation expense <sup>(2)</sup>		6,516		31,718		18,849		45,980
Refinancing costs <sup>(3)</sup>		131,490		-		131,490		30,281
Other nonrecurring charges		1,912		-		2,126		-
Gross Adjustments to EBITDA		142,273		39,099		169,958		88,817
EBITDA As Defined	\$	275,584	\$	231,885	\$	782,109	\$	652,053
EBITDA As Defined, Margin <sup>(4)</sup>		45.1%		47.5%		45.2%		47.1%

<sup>(1)</sup> Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when the inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses and valuation costs that are required to be expensed as incurred and other acquisition accounting adjustments.

<sup>(2)</sup> Represents the compensation expense recognized by TD Group under our stock option plans.

<sup>(3)</sup> Represents costs expensed including the premium paid to redeem our 2018 Notes in June 2014 and the refinancing of our 2010 Credit Facility and 2011 Credit Facility in February 2013, respectively.

<sup>(4)</sup> The EBITDA As Defined margin represents the amount of EBITDA As Defined as a percentage of sales.

# **Appendix - Reconciliation of Reported EPS to Adjusted EPS**

TRANSDIGM

(\$ in thousands, except per share amounts)

(S)			n Week s Ended		Thirty-Nine Week Periods Ended					
Reported Earnings (Loss) Per Share	J	June 28, 2014		June 29, 2013		June 28, 2014		lune 29, 2013		
Net income	\$	16,177	\$	76,655	\$	192,655	\$	218,762		
Less: dividends on participating securities		(110,903)	1	(37,976)		(120,528)		(76,106)		
Net income (loss) applicable to common stock - basic and diluted	\$	(94,726)	\$	38,679	\$	72,127	\$	142,656		
Weighted-average shares outstanding under										
the two-class method:										
Weighted average common shares outstanding		52,915		52,439		52,802		52,147		
Vested options deemed participating securities		4,255		2,067		4,275		2,323		
Total shares for basic and diluted earnings per share		57,170		54,506		57,077		54,470		
Basic and diluted earnings (loss) per share	\$	(1.66)	\$	0.71	\$	1.26	\$	2.62		
Adjusted Earnings Per Share										
Net income	\$	16,177	\$	76,655	\$	192,655	\$	218,762		
Gross adjustments to EBITDA		142,273		39,099		169,958		88,817		
Purchase accounting backlog amortization		5,303		275		15,268		2,461		
Tax adjustment		(48,157)		(12,910)		(60,826)		(29,641)		
Adjusted net income	\$	115,596	\$	103,119	\$	317,055	\$	280,399		
Adjusted diluted earnings per share under the two-class method	\$	2.02	\$	1.89	\$	5.55	\$	5.15		

# Appendix - Reconciliation of Net Cash Provided by Operating Activities to EBITDA and EBITDA As Defined



(\$ in thousands)		Thirty-Nine Wee	ek Periods Ended			
	June 2					
Net Cash Provided by Operating Activities Adjustments:	\$	349,529	\$	267,035		
Changes in assets and liabilities, net of effects from acquisitions of businesses Net gain on sale of real estate		34,092 804		49,671		
Interest expense - net <sup>(1)</sup> Income tax provision - current		240,857 96,727		180,582 98,424		
Non-cash stock compensation expense <sup>(2)</sup> Excess tax benefit from exercise of stock options		(18,849) 40,481		(45,980) 43,785		
Refinancing costs <sup>(4)</sup>		(131,490)		(30,281)		
EBITDA Adjustments :		612,151		563,236		
Acquisition related expenses <sup>(3)</sup>		17,493		12,556		
Non-cash stock compensation expense <sup>(2)</sup>		18,849		45,980		
Refinancing costs <sup>(4)</sup>		131,490		30,281		
Other nonrecurring charges		2,126		-		
EBITDA As Defined	\$	782,109	\$	652,053		

<sup>(1)</sup> Represents interest expense excluding the amortization of debt issue costs and note premium and discount.

<sup>(2)</sup> Represents the compensation expense recognized by TD Group under our stock option plans.

<sup>(3)</sup> Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when the inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses and valuation costs that are required to be expensed as incurred and other acquisition accounting adjustments.

<sup>(4)</sup> Represents costs expensed including the premium paid to redeem our 2018 Notes in June 2014 and the refinancing of our 2010 Credit Facility and 2011 Credit Facility in February 2013, respectively.