TRANSDIGM GROUP INC.

TransDigm Investor Presentation

September 2026

Forward Looking Statements & Special Notice Regarding Pro Forma and Non-GAAP Information

TRANSDIGM GROUP INC.

FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including information regarding our guidance for future periods. These forward-looking statements are based on management's current expectations and beliefs, as well as a number of assumptions concerning future events, many of which are outside of our control. Consequently, such forward looking statements should be regarded solely as our current plans, estimates and beliefs. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement. The Company does not undertake, and specifically declines, any obligation, to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events. All forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by these cautionary statements. These risks and uncertainties include but are not limited to: the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; supply chain constraints; increases in raw material costs, taxes and labor costs that cannot be recovered in product pricing; failure to complete or successfully integrate acquisitions; our indebtedness; current and future geopolitical or other worldwide events, including, without limitation, wars or conflicts and public health crises; cybersecurity threats; risks related to the transition or physical impacts of climate change and other natural disasters or meeting regulatory requirements; our reliance on certain customers; the United States ("U.S.") defense budget and risks associated with being a government supplier including government audits and investigations; failure to maintain government or industry approvals; risks related to changes in laws and regulations, including increases in compliance costs and potential changes in trade policies and tariffs; potential environmental liabilities; liabilities arising in connection with litigation; risks and costs associated with our international sales and operations; and other factors. Further information regarding the important factors that could cause actual results to differ materially from projected results can be found in TransDigm Group's most recent Annual Report on Form 10-K and other reports that TransDigm Group or its subsidiaries have filed with the Securities and Exchange Commission.

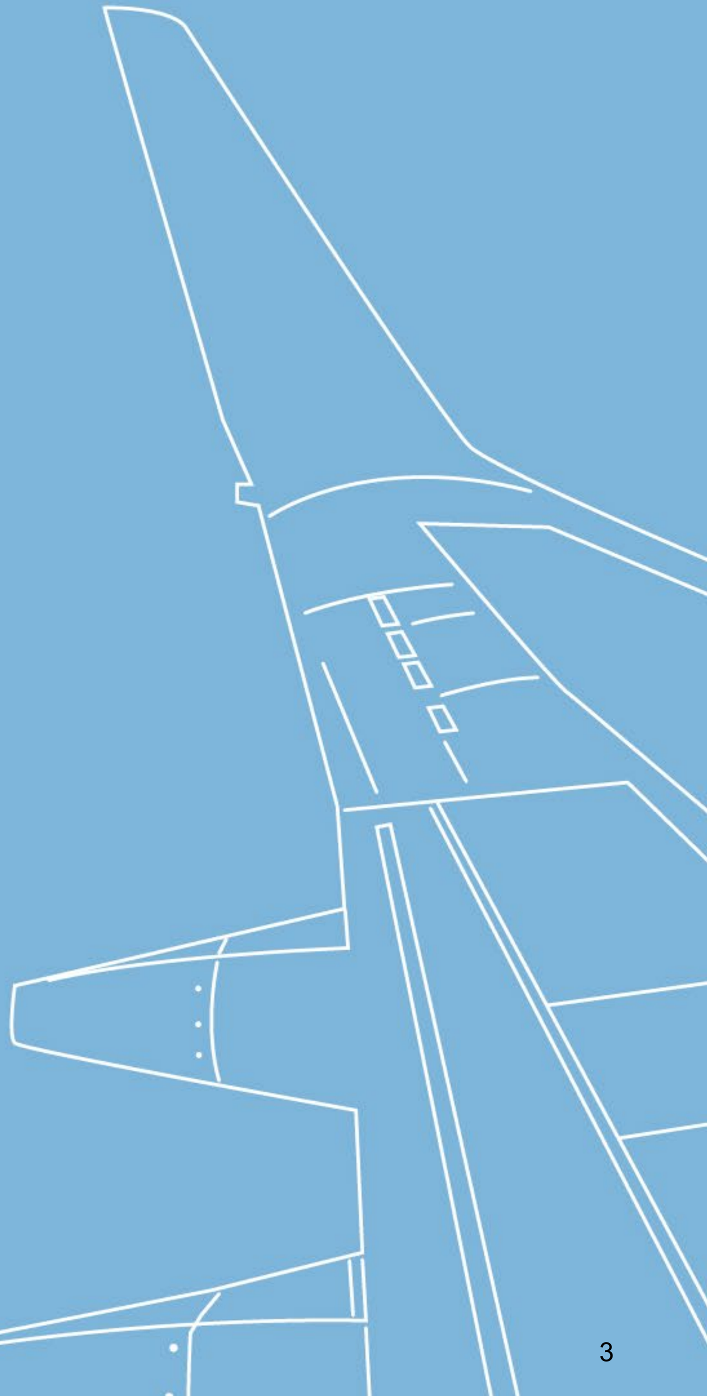
You are cautioned not to place undue reliance on our forward-looking statements. TransDigm Group Incorporated assumes no obligation to, and expressly disclaims any obligation to, update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

SPECIAL NOTICE REGARDING PRO FORMA AND NON-GAAP INFORMATION

This presentation sets forth certain pro forma financial information. This pro forma financial information gives effect to certain recently completed acquisitions and divestitures. Such pro forma information is based on certain assumptions and adjustments and does not purport to present TransDigm's actual results of operations or financial condition had the transactions reflected in such pro forma financial information occurred at the beginning of the relevant period, in the case of income statement information, or at the end of such period, in the case of balance sheet information, nor is it necessarily indicative of the results of operations that may be achieved in the future.

This presentation also sets forth certain non-GAAP financial measures. A presentation of the most directly comparable GAAP measures and a reconciliation to such measures are set forth in the appendix.

TransDigm Overview

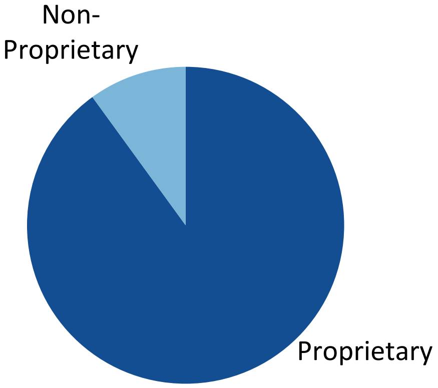


TransDigm Overview

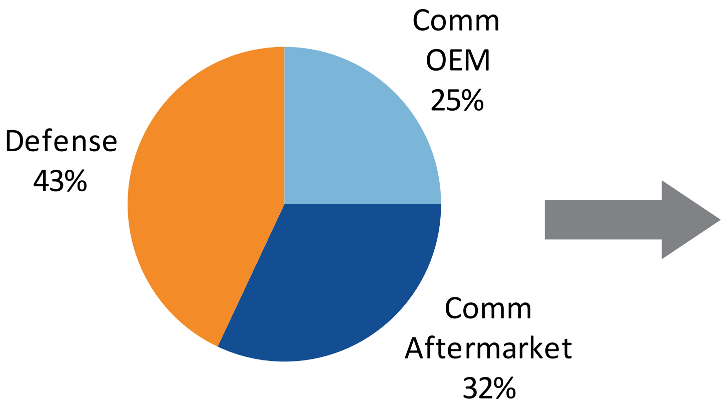
Distinguishing Characteristics

- Highly engineered aerospace components
- Proprietary products
- Significant aftermarket content
- High free cash flow

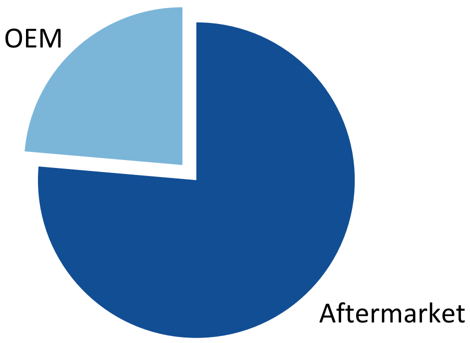
Proprietary Revenues (1)



Pro Forma Revenues (1)



Pro Forma EBITDA As Defined (1)



Aftermarket: 55%
OEM: 45%

(1) Pro forma revenue is for the fiscal year ended 9/30/2025. Includes full year impact of the Simmonds Precision Products, Inc. acquisition completed October 2025 and Servotronics, Inc. acquisition completed July 2025. Excludes Jet Parts Engineering and Victor Sierra Aviation Holdings acquisition completed April 2026. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

Consistent Strategy & Value Creation

TRANSDIGM GROUP INC.

Proprietary Aerospace and Aftermarket

Value Based Operating Strategy

Decentralized Organization / Aligned with Shareholders

Disciplined Acquisition Strategy

Efficient Capital Structure

"Private Equity-Like" Returns with Liquidity of a Public Market

Organizational Philosophy - Decentralized

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CORPORATE

Value Generation Strategy

OPERATING UNIT

Structure

Execution

Motivation

Proven Operating Strategy

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Profitable New Business

Productivity and Cost Improvements

Value Based Pricing

3 Value Drivers

Onward and Upward: A Consistent Growth Story

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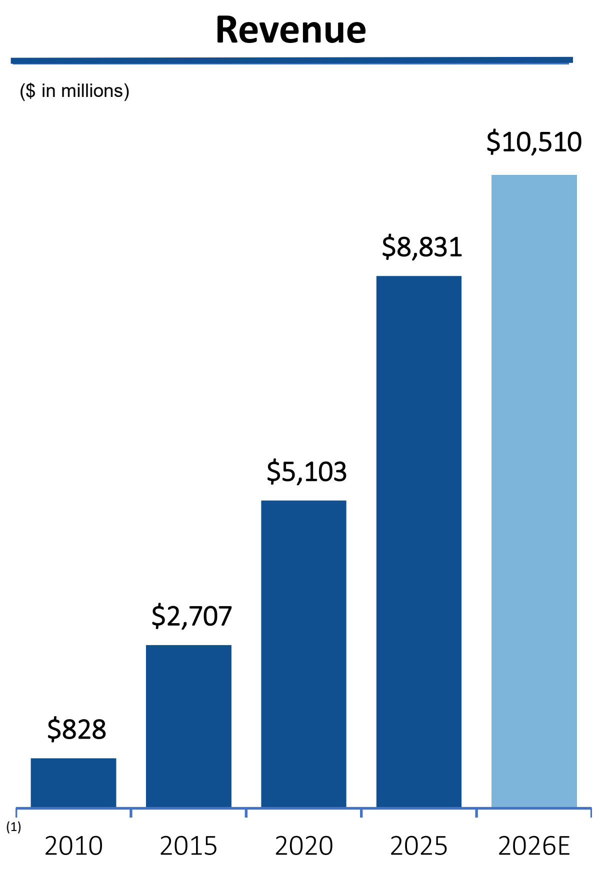
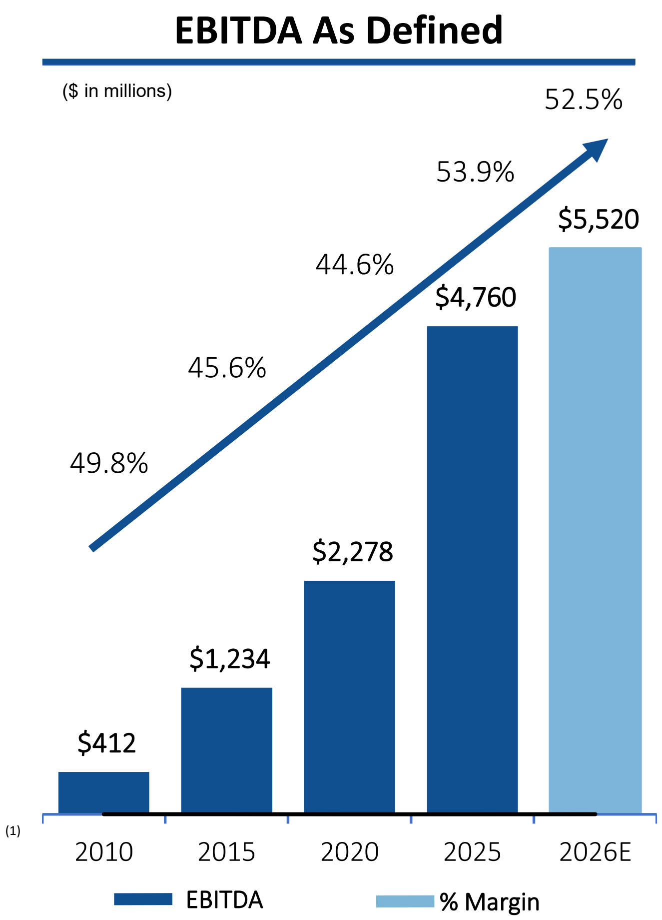
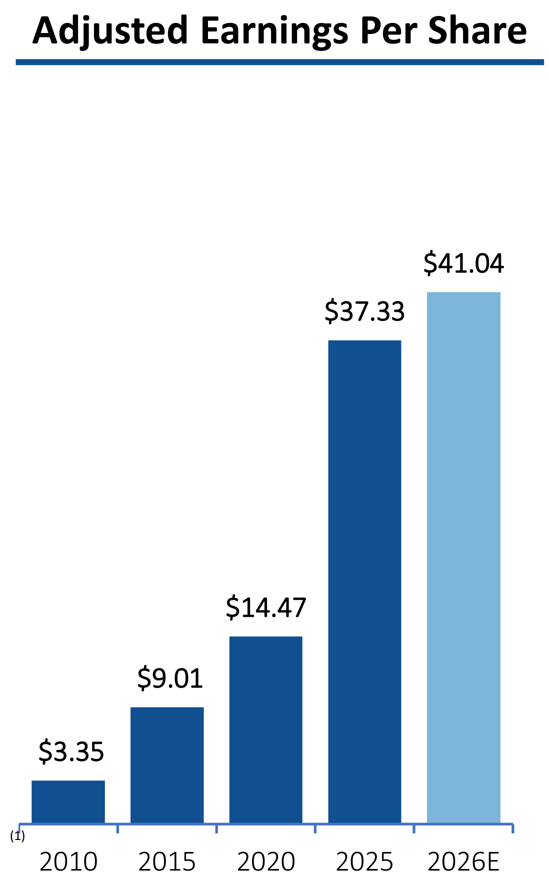






TransDigm Continues to Grow and Generate Significant Cash

Note: EBITDA as Defined is a non-GAAP financial measure. See the appendix for a historical reconciliation of Income from Continuing Operations to EBITDA as Defined and Adjusted Earnings Per Share.

(1) Revenue, EBITDA As Defined and Adjusted Earnings Per Share information under 2026E reflects the mid-point of the guidance range for the fiscal year ending 9/30/26 that was issued on 8/04/26. TransDigm only updates guidance quarterly and this presentation does not confirm or update guidance for this review.

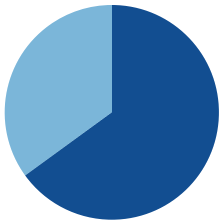
2026 Q3 Financial Performance by Markets – Pro Forma

TRANSDIGM GROUP INC.

Q3 Highlights

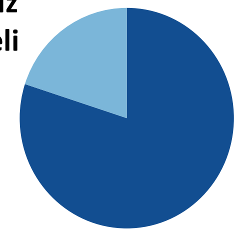
Commercial OEM:

- Commercial Transport Revenue Up 25%
- Business Jet/Helicopter Revenue Up 3%



Commercial Aftermarket:

- Commercial Transport Revenue Up 18%
- Business Jet/Helicopter Revenue Up 13%



Defense:

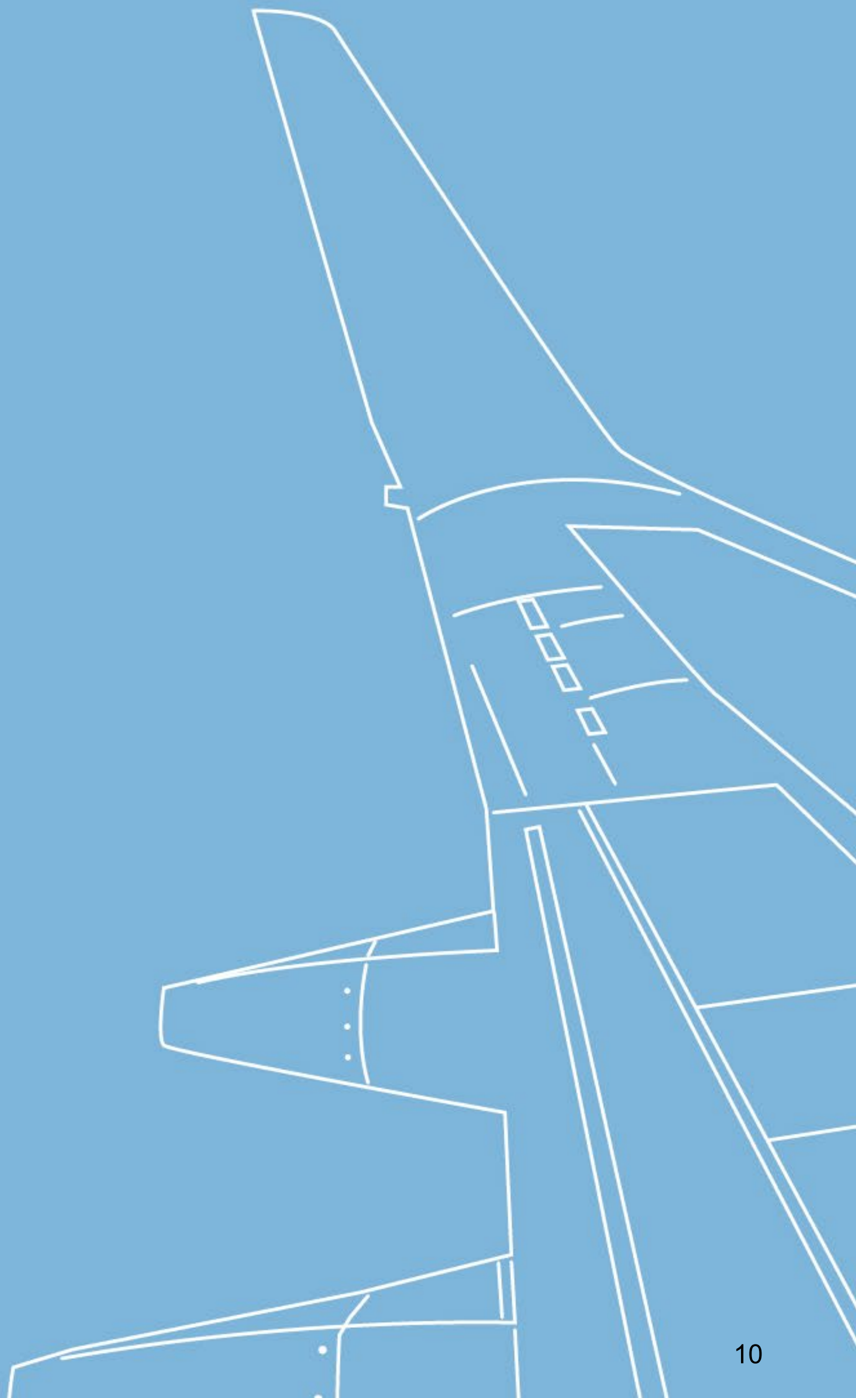
- Defense Aftermarket Growth Outpaced Defense OEM
- Revenue Growth Well Distributed Across Businesses

Pro Forma Revenues(1)

	Actual vs. Prior Year	
	Q3	YTD
Commercial OEM:	Up 17%	Up 15%
Commercial Aftermarket:	Up 17%	Up 13%
Defense:	Up 11%	Up 10%

(1) Pro forma revenue for all periods. Includes full year impact of the Simmonds Precision Products, Inc. acquisition completed October 2025 and Servotronics, Inc. acquisition completed July 2025. Excludes Jet Parts Engineering and Victor Sierra Aviation Holdings acquisition completed April 2026. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

End Market Conditions



Acronyms:

LSD = Low Single-Digit Percent Growth

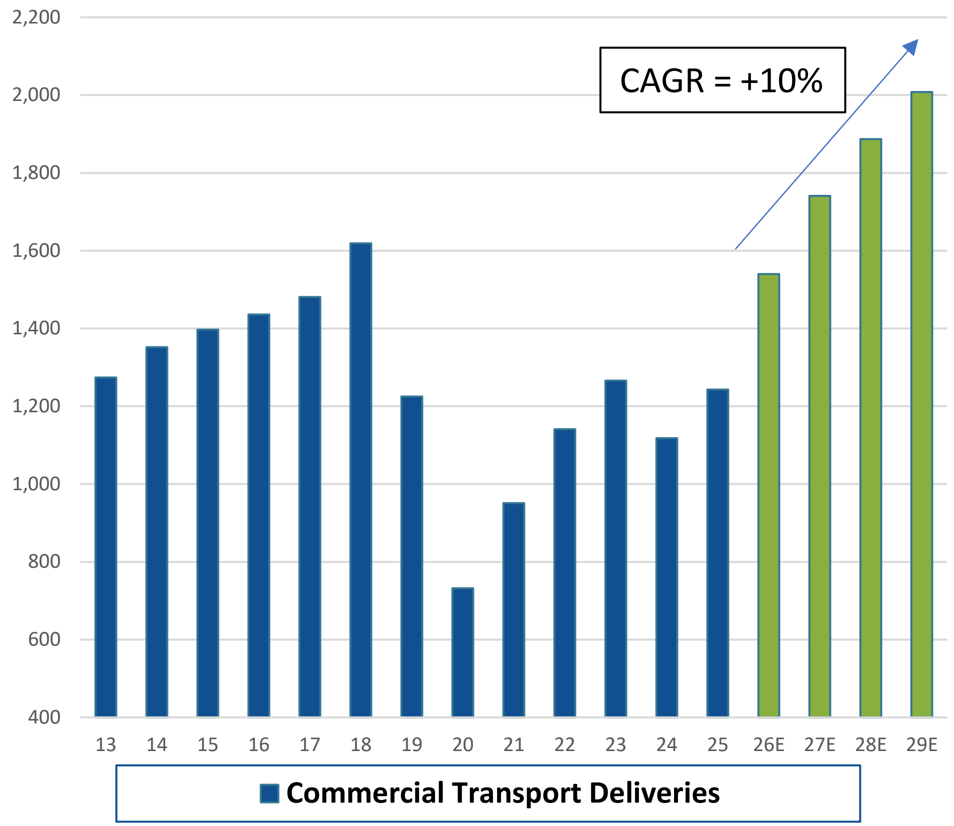
MSD = Mid Single-Digit Percent Growth

HSD = High Single-Digit Percent Growth

LDD = Low Double-Digit Percent Growth

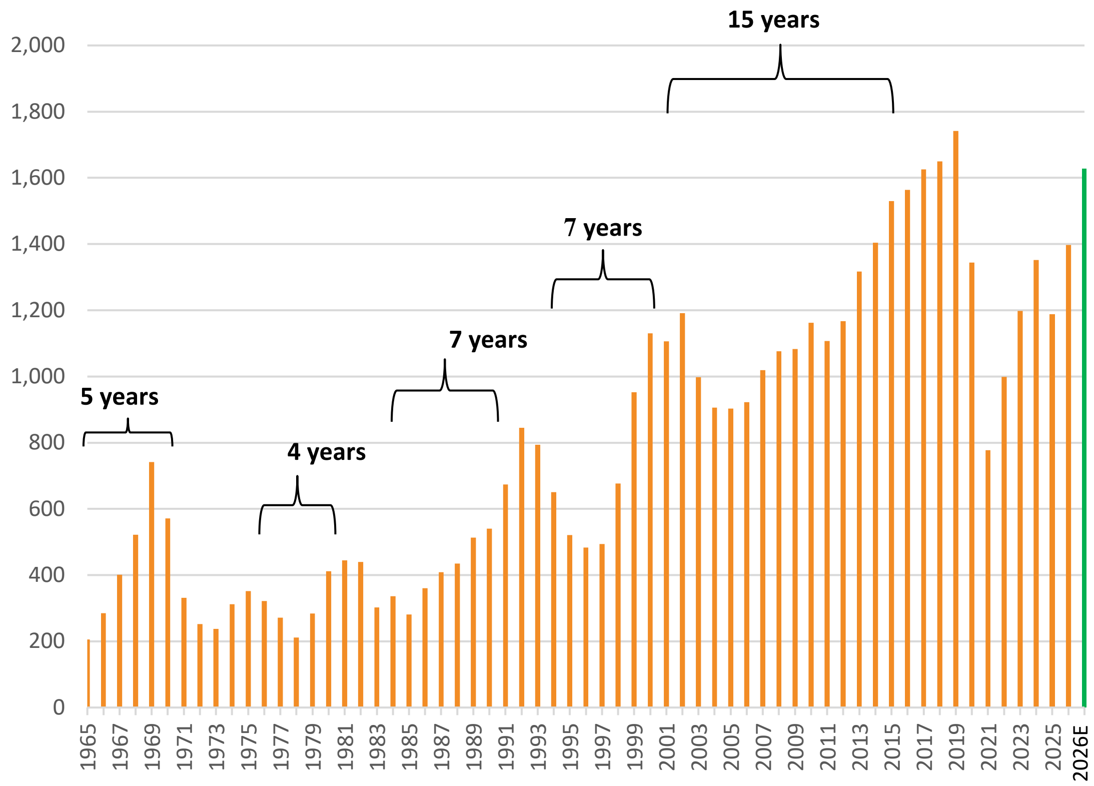
Commercial OEM Build Rates Continue to Rise…

Commercial Transport (Boeing & Airbus)



Note: Boeing, Airbus deliveries

Commercial Transport – Total Deliveries 50+ Year History

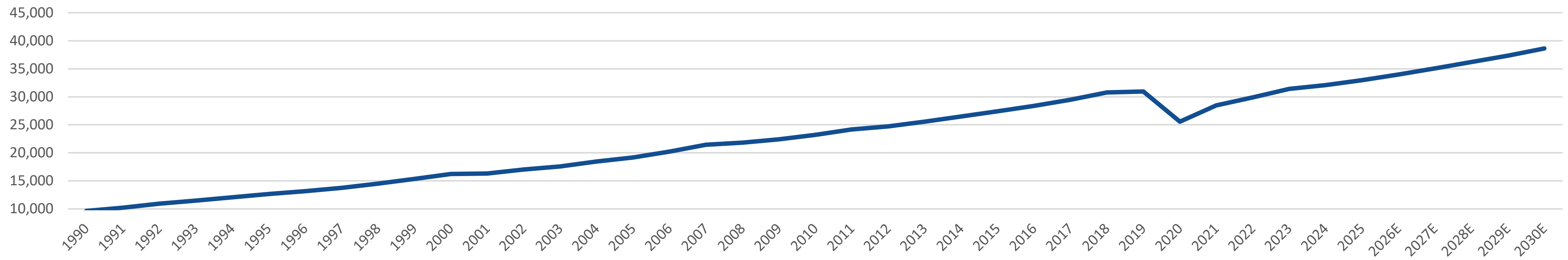


Note: Boeing, Airbus, and regional aircraft manufacturer deliveries.

Source: Analysts/ Management Estimates

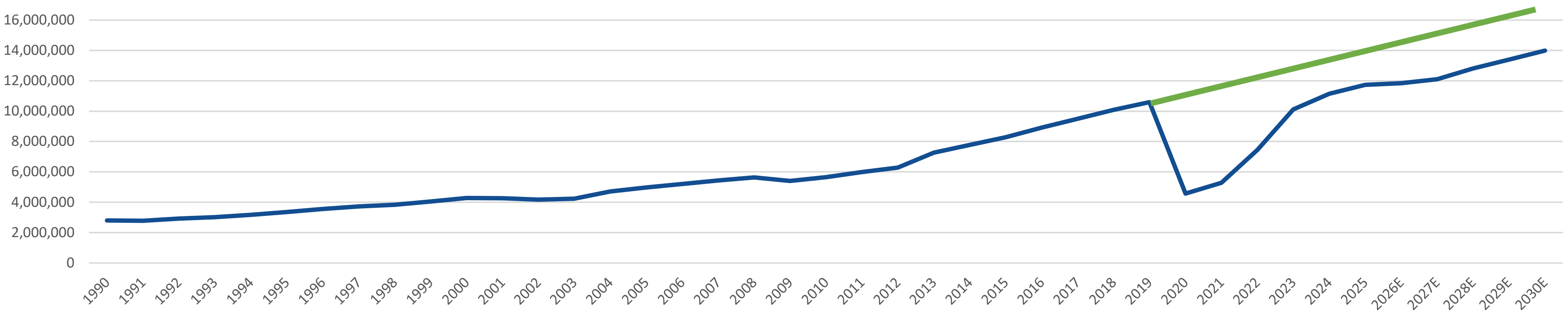
Commercial Aftermarket Drivers Continue to Grow…

Worldwide Installed Base



2025 – 2030E
CAGR +3%

Worldwide ASK's



2025 – 2030E
CAGR +4%

Source: IATA, Aerodynamic Advisory

Forecasting Commercial Aftermarket Growth

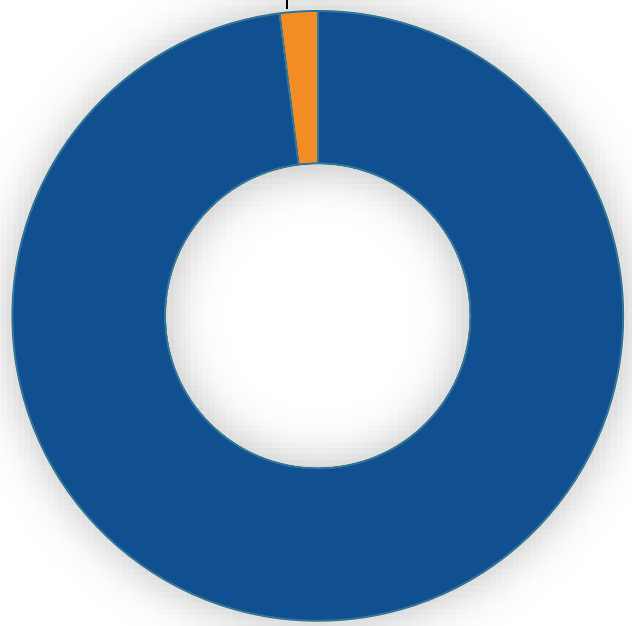
Commercial Aftermarket	% of Com. Aftermarket	Metrics Monitored	FY26 Growth Rate (%)
Passenger/Engine	60-65%	• Out of warranty fleet (# absolute aircraft) • Flight cycles (takeoffs, landings) • RPM's (less important) • Engine MRO slot bookings	++
Freight	10-15%	• Out of warranty fleet (# absolute aircraft) • Flight cycles (takeoffs, landings) • FTK's	+
Interior	5-10%	• Out of warranty fleet (# absolute aircraft) • Interior retrofit spend cycle	++
Biz Jet / Heli / GA	15-20%	• Bizjet cycles • # installed base	+
Total	**100%**		**Unit Growth HSD's. Total Growth LDD+.**

Driver varies by sub-market. Bottoms-up forecasting at operating unit level done customer by customer is best forecasting tool. RPMs are not the primary driver.

TDG Generally Not Susceptible to PMA, USM

PMA	USM

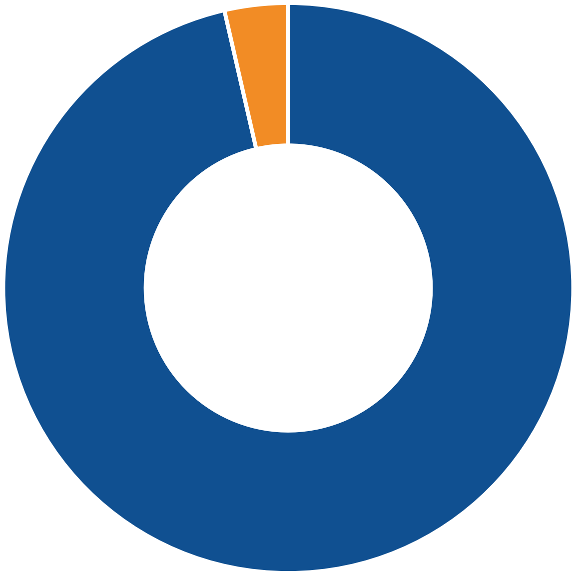
3rd Party PMA
Less than 2%



Total TDG Commercial Aftermarket $

TDG Parts less susceptible to PMA than broader market – High OTD prevents need for airlines to develop alternative source

Below 4% Surplus



TDG Below Market %

TDG Parts are not typical surplus targets – Tend to be consumables, below $10K average sale price and away from the engine

No Significant Market Threat – Though Continue to Monitor

Defense Demand Continues to Grow…

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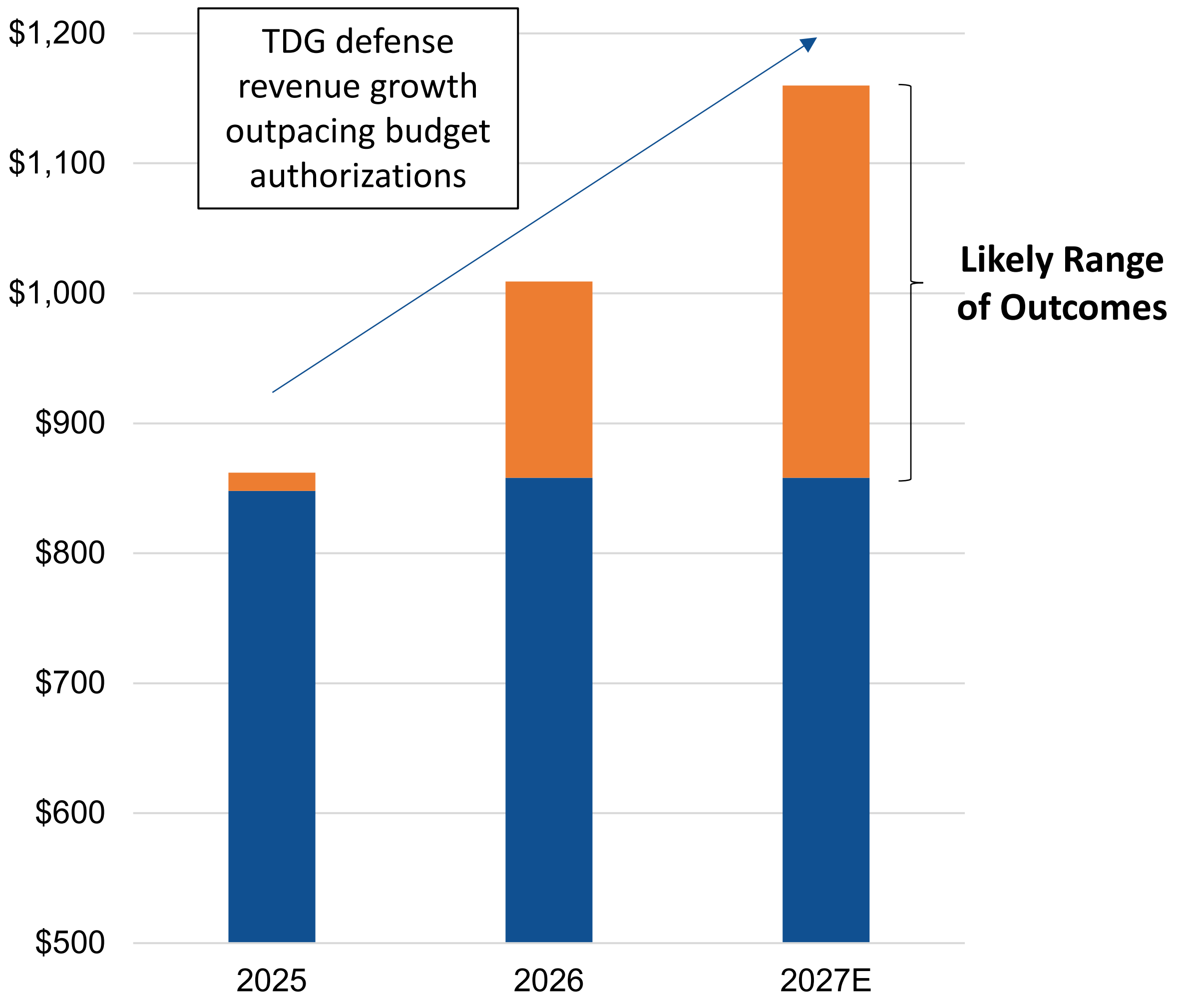
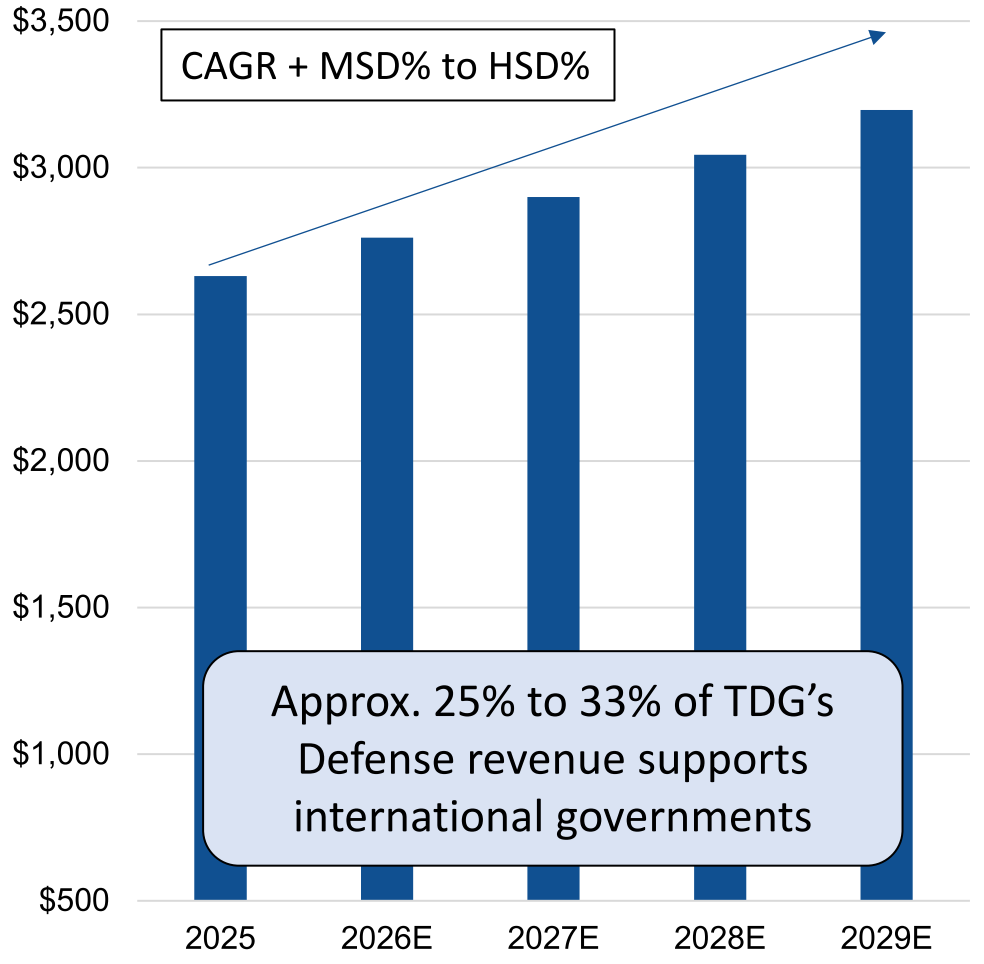
U.S. Defense Base Budget ($Bn)



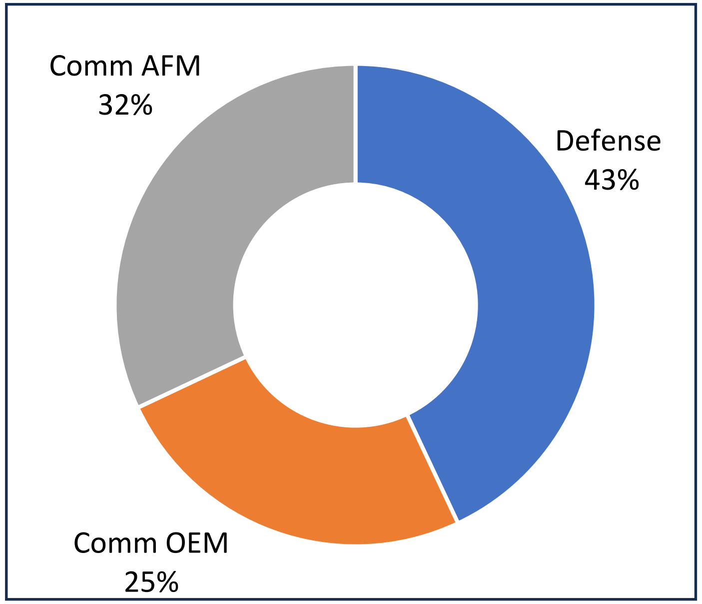
International Defense Spending ($Bn)

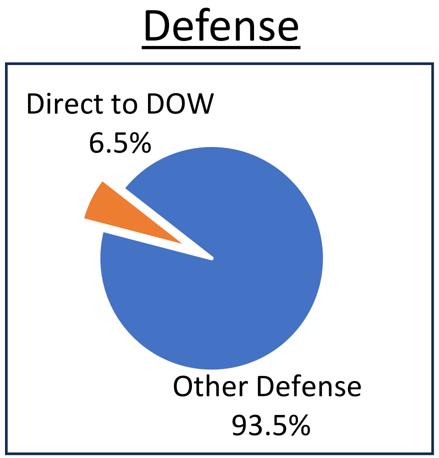


Source: U.S. DOD Defense Budgets (excludes supplementals), Aerodynamic Advisory, Aviation Week. "Likely Range of Outcomes" per Management Estimates.

Defense Overview

TRANSDIGM GROUP INC.



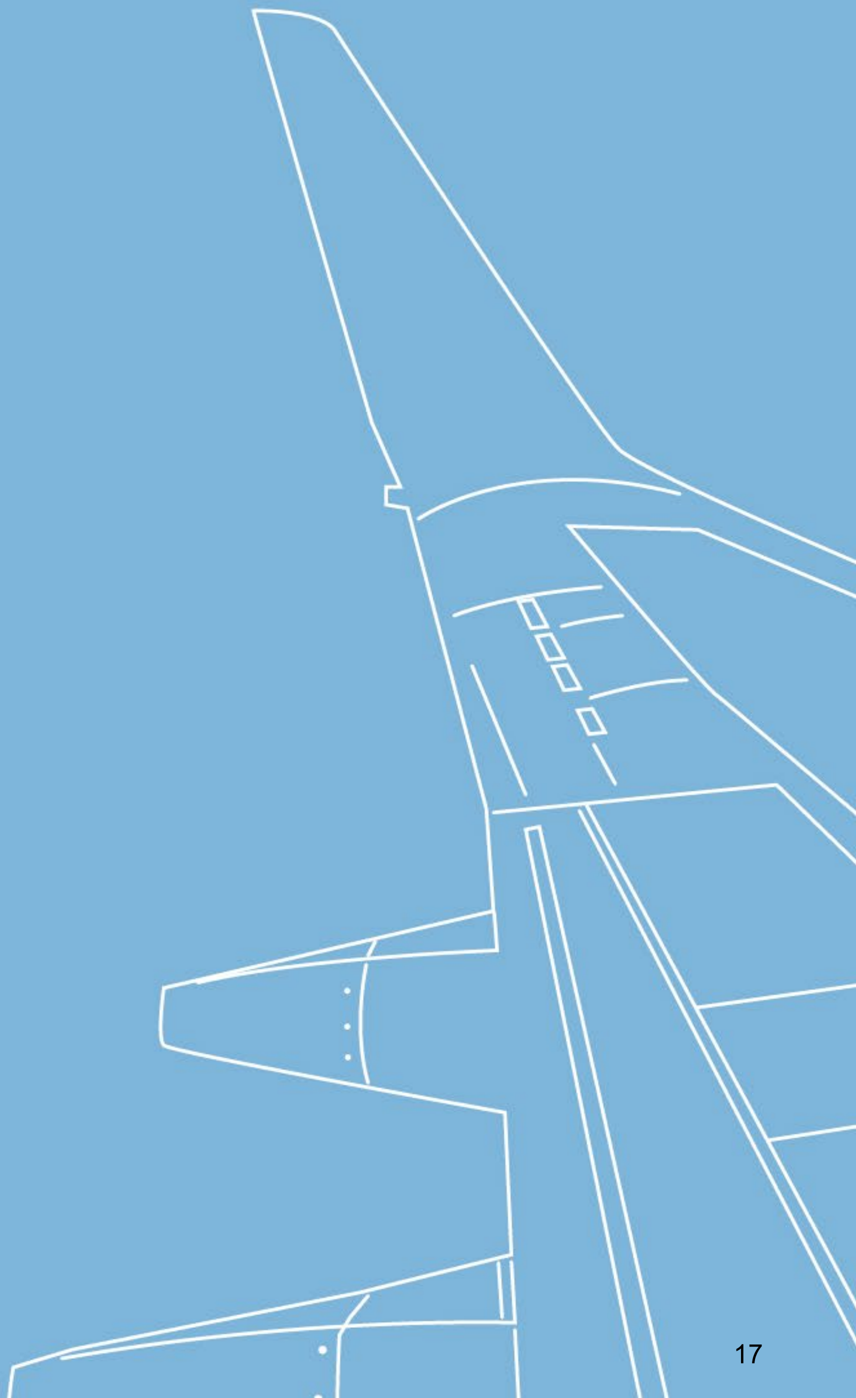


Of the 6.5% of sales direct to DOW, vast majority is spares/ consumables. Very little repair work.

- Vast majority is derived from commercial equivalents
- Products are primarily consumables or spares vs repairable products
- Product development and R&D efforts are privately funded
- TDG provides exceptionally high on-time delivery and quality
- U.S. government repair depots are supported with materials required for operations, maintenance, installation, and training (“OMIT data”) when requested

Source: Fairmont Consulting Group Defense Revenue Assessment Dec. 2024

M&A Approach



M&A: Target Sourcing and Recent Acquisition Review

- Experience is a significant edge: 150+ acquisitions of A&D component businesses and product lines
- Size is a benefit – knowledge across A&D product areas, wide geographic coverage, capital access, management access, credibility
- Competition in M&A processes has always been present
  - Both public and private markets
  - TDG deal IRR's[(1)] remain consistently high, past and present
- IRR's on recent acquisitions continue to outperform acquisition model, including on targets outside A&D sector acquired as part of larger acquisitions

(1) IRR calculation based on 5-year LBO Framework

M&A: 30+ Years of Progressive Expansion

TRANSDIGM GROUP INC.

	1993 – 2005	*IPO 2006* 2005 – 2010	2010 – 2015	2015 – 2020	2020 – 2026	2027 & Beyond
Primary Focus: Components Type						?
					PMA	PMA
					Testing & instrumentation	Testing & instrumentation
				Electronic	Electronic	Electronic
			Interior	Interior	Interior	Interior
		Avionics	Avionics	Avionics	Avionics	Avionics
	Mechanical	Mechanical	Mechanical	Mechanical	Mechanical	Mechanical
Acquired businesses	Adel, Aeroproducts Controlex, Wiggins Marathon Adams Rite Aerospace Champion, Norco Avionic Instruments Skurka, Fluid Regulators	Sweeney, Electra-Motion Avtech / ADS-Transicoil Bruce, CEF Unison/GE, APC/GE Acme, Woodward HRT Dukes, Semco McKechnie Aerospace	Talley Actuation Schneller, Harco AmSafe, Aero-Instruments Aerosonic, Arkwin Whippany Actuation Airborne Systems Elektro-Metall Export	Telair, Nordisk, AAR Pexco, PneuDraulics Breeze-Eastern, DDC Young & Franklin / Tactair Kirkhill, Extant, Skandia Esterline Technologies	Cobham Aero Connectivity DART, Calspan CPI Electron Devices SEI, Raptor Scientific Servotronics, Simmonds Jet Parts, Victor Sierra Prince & Izant (pending)	
TDG Framework	**Minimum threshold: 20% IRR · Same five-year model applied to every deal**					
Actual Avg IRRs (1)	*30%*	*30%*	*30%*	*30%*	*30%*	

(1) IRR calculation based on 5-year LBO Framework. 2020-2026 acquisitions based on actuals-to-date & internal Company forecast.

M&A Review:
FY23 to FY25 Acquisitions – Performance Review Thus Far

TRANSDIGM GROUP INC.

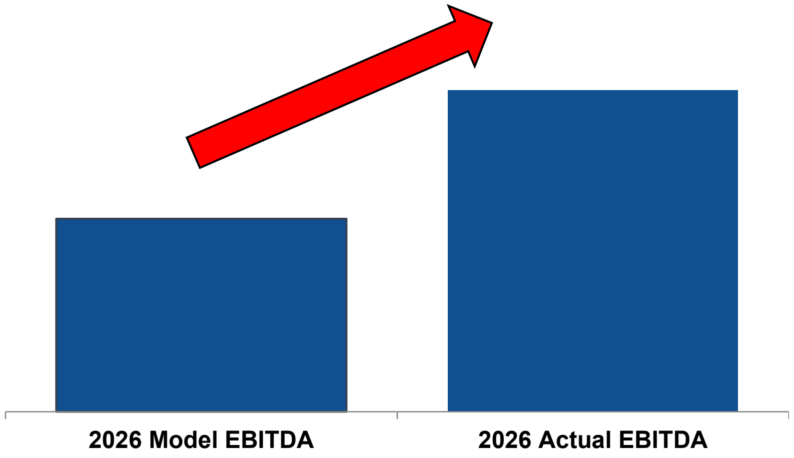
Calspan

CPI Electron Device Business

RAPTOR

SERVOTRONICS™ Your Partner for Performance.

SIMMONDS PRECISION



- EBITDA well ahead of Model
- Aggregate IRR tracking to 30% ++
  - Continue to outperform 20% IRR target
  - Opportunity for further improvement as integrations progress

IRR/Returns on Last 3 Years of Acquisitions Exceptionally Strong

Note: Does not include FY26 acquisitions, which are early in integration period and in line to Plan / Model.

M&A: Will continue to broaden what we look for

TRANSDIGM GROUP INC.

WHAT WE REQUIRE: <u>UNCHANGED</u>

- **Proprietary products**

  Highly engineered components

- **Our Value Drivers apply**

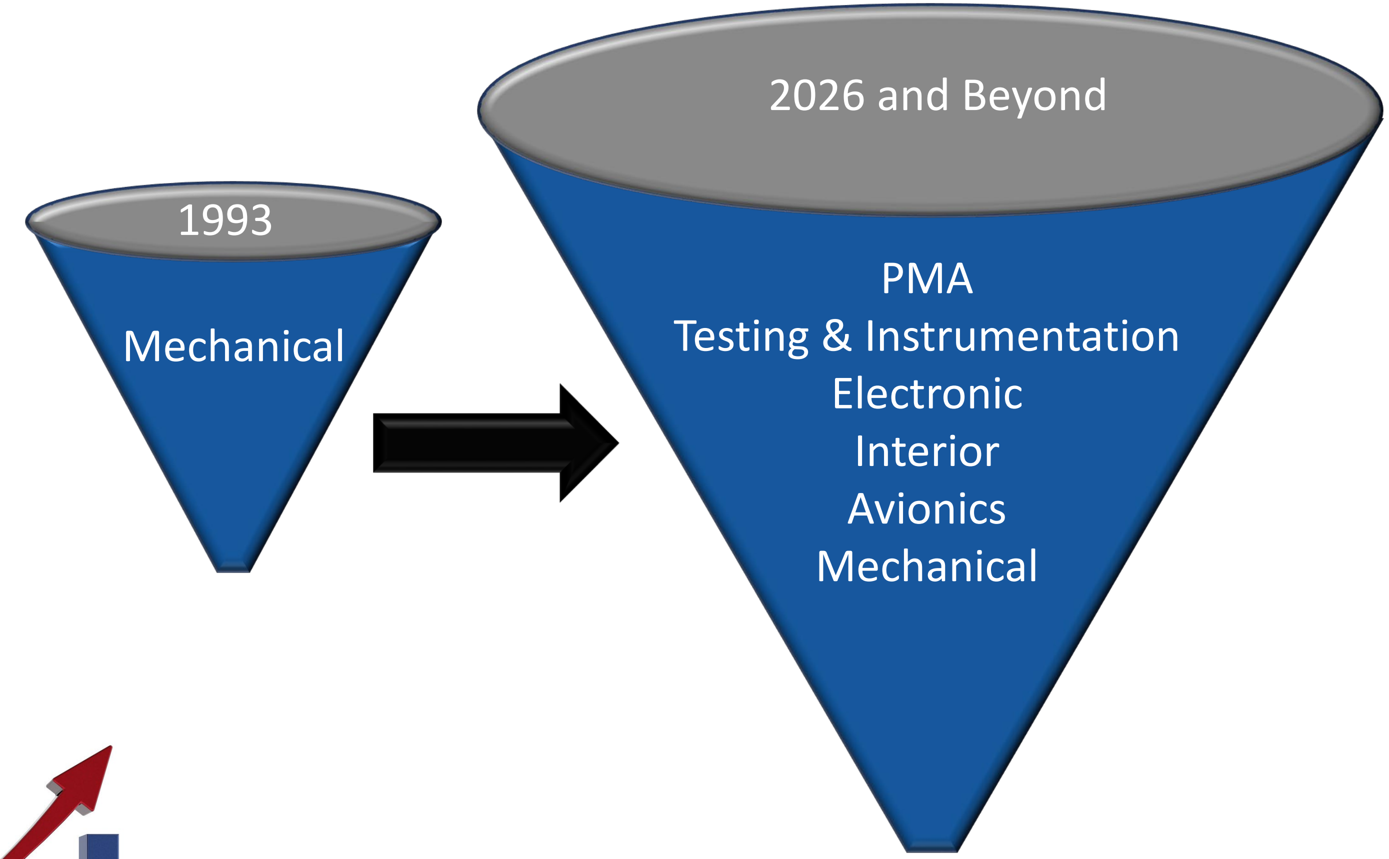
  Profitable new business, productivity, value-based pricing

- **Significant aftermarket content**

  Recurring revenue over long platform lives

- **Private equity–like returns**

  The same return threshold on every deal



<u>A wider funnel, not a lower bar.</u>

Non-Aerospace Acquisition Progress

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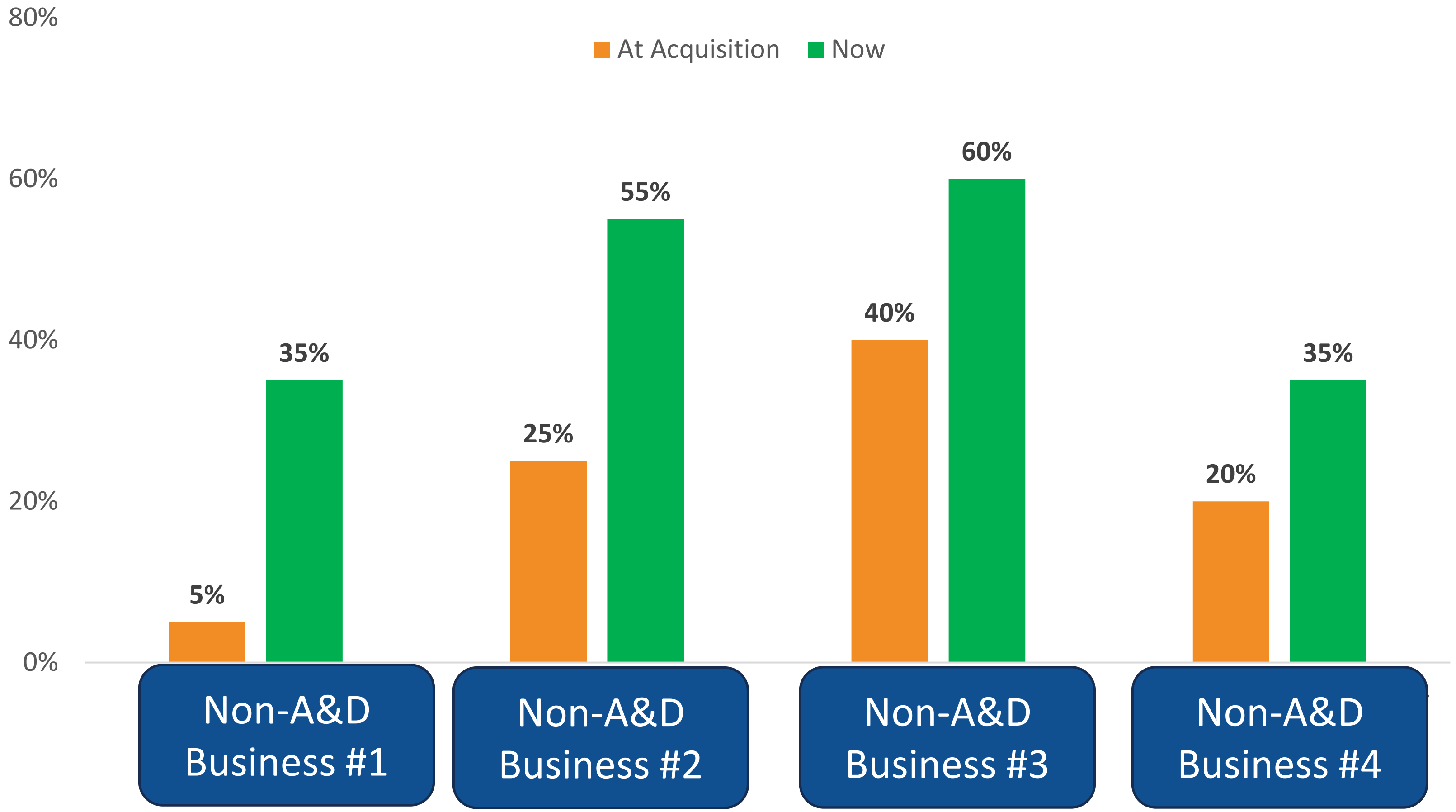
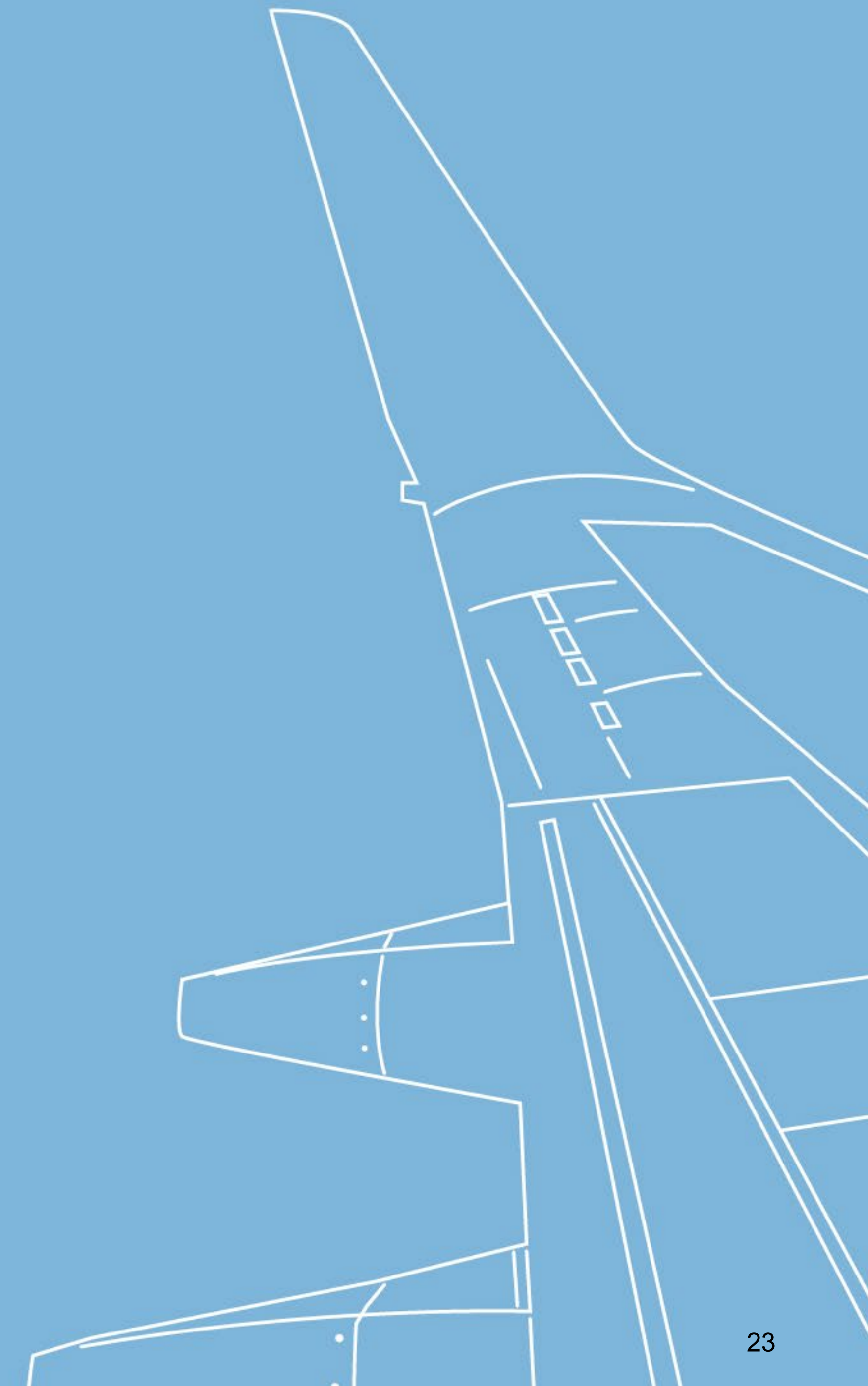
EBITDA Margins of TDG Non-Aerospace & Defense businesses, primarily acquired as part of larger transactions



Margins of the Non-A&D Businesses we have acquired have improved meaningfully.

Appendix



Proven Record of Acquisition and Integration

TRANSDIGM GROUP INC.

Privately Held | **NYSE**

1993 – 2006

- Adel
- Aeroproducts
- Wiggins
- Controlex
- Marathon
- Adams Rite Aerospace
- Christie
- Champion
- Honeywell Lube Pump
- Fuelcom
- Norco
- Avionic Instruments
- Skurka
- Fluid Regulators
- Eaton Motors

2006 – 2010

- Sweeney
- Electra-Motion
- CDA InterCorp.
- Avtech
- ADS/Transicoil
- Bruce
- CEF
- Unison/GE
- APC/GE
- Acme
- Woodward HRT
- Dukes
- Semco
- Hartwell
- Electromech
- Tyee
- TAC (7)
- Linread (1)
- Valley-Todeco (1)
- AQS (1)

McKechnie

2011 – 2014

- Talley Actuation
- Schneller
- Harco
- AmSafe Passenger Restraints
- AmSafe Commercial Products
- AmSafe Cargo Restraints & Specialty Devises

AmSafe

- Aero-Instruments
- Beams
- Aerosonic
- Arkwin
- Whippany Actuation
- Airborne Systems – North America
- Airborne Systems – Europe
- Elektro-Metall Export

2015 – 2018

- Telair International
- AAR Cargo Systems
- Nordisk Aviation

Telair

- Franke Aquarotter
- Pexco
- PneuDraulics
- Breeze-Eastern
- DDC
- Young & Franklin (Tactair)
- Schroth (2)
- North Hills
- Cablecraft Aerospace
- Preece
- Kirkhill
- Extant
- Skandia

2019 – 2020

- Advanced Input Systems(3)
- Armtec
- Auxitrol Weston
- Avista (5)
- CMC Electronics
- Darchem
- Gamesman(3)
- Hytek
- Korry
- Leach International
- Leach NA
- LRE Medical(3)
- Mason
- NMC
- Palomar
- Racal(6)
- Scioteq (7)
- Souriau Sunbank(4)
- TA Aerospace
- Treality SVS (7)

Esterline

2021 – 2026

- Chelton Ltd.
- Canyon AeroConnect

Cobham Aero Connectivity

- DART Aerospace
- Calspan Corporation
- GKN – FPT Industries
- SEI Industries
- CPI – Electron Device Business
- Microwave Power Products

CPI – Electron Device Business

- Raptor Scientific
- Servotronics, Inc.
- Simmonds Precision Products
- Jet Parts Engineering
- Victor Sierra Aviation

TransDigm has acquired 100+ businesses since 1993, including 80 since its IPO.

(1) Divested in Q2 and Q3 of FY2011
(2) Divested in Q2 FY2018
(3) Divested in Q4 FY 2019
(4) Divested in Q1 FY 2020
(5) Divested in Q1 FY2021
(6) Divested in Q2 FY2021
(7) Divested in Q3 FY2021

Investment Evaluation – TDG IRR Framework

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Purchase Price / Capital Structure	
EBITDA	$ 16,500
Multiple	10.0
Purchase Price	$165,000
Fees	$1,750
Total Purchase Price	$166,750
Debt 5.5x Current Year EBITDA	$90,750
Equity Required	$76,000
Total	$166,750

Debt & Equity

Investment	Year 1	Year 2	Year 3	Year 4	Year 5
($76,000)					
EBITDA	$18,405	$22,530	$26,426	$30,161	$34,243
Multiple	10.0	10.0	10.0	10.0	10.0
TEV	$184,053	$225,304	$264,265	$301,608	$342,430
Less debt	$ (91,631)	$ (89,571)	$ (86,086)	$ (81,439)	$ (75,399)
Market Value	$92,422	$135,732	$178,179	$220,170	$267,031
($76,000)	0	0	0	$0	$267,031
IRR					28.6%

SAMPLE

Investments Must Generate ≈20% IRR for Our Shareholders

APPENDIX: Reconciliation of EBITDA and EBITDA as Defined to Income from Continuing Operations

TRANSDIGM GROUP INC.

	2010	2015	2020	2025	Est (1) 2026
Revenue	$ 828	$ 2,707	$ 5,103	$ 8,831	$ 10,510
Income from continuing ops.	$163	$447	$653	$2,074	$2,126
Depreciation and amortization	30	94	283	367	438
Interest expense, net	112	419	1,029	1,572	2,020
Income tax provision	88	189	87	555	653
EBITDA	$393	$1,149	$2,052	$4,568	$5,237
Refinancing costs	-	18	28	11	-
Acquisition-related costs/other	12	37	31	42	90
Non-cash comp and deferred comp costs	7	32	93	157	170
COVID-19 pandemic restructuring costs	-	-	54	-	-
Other	-	(2)	20	(18)	23
EBITDA As Defined	**$412**	**$1,234**	**$2,278**	**$4,760**	**$5,520**
EBITDA As Defined Margin	49.8%	45.6%	44.6%	53.9%	52.5%

(1) EBITDA As Defined information under EST 2026 reflects the mid-point of the guidance range for the fiscal year ending 9/30/26 that was issued on 8/4/26. The Company only updates guidance quarterly and this presentation does not confirm or update guidance now.

Note: Please see the Special Notice Regarding Pro Forma and Non – GAAP Information.

APPENDIX: Reconciliation of Adjusted Net Income to Net Income and Adjusted EPS

TRANSDIGM GROUP INC.

($ and shares in millions)	2010	2015	2020	2025	2026E
Net income from continuing operations	$ 163	$ 447	$ 653	$ 2,074	$ 2,126
Gross adjustments from EBITDA to EBITDA as Defined	18	84	226	192	278
Purchase accounting backlog amortization	3	5	53	21	38
Tax adjustment	(7)	(27)	(103)	(116)	(74)
Adjusted net income	**$ 177**	**$ 510**	**$ 829**	**$ 2,171**	**$ 2,368**
Weighted-avg shs o/s under the two-class method	52.9	56.6	57.3	58.2	57.7
Adjusted earnings per share	**$ 3.35**	**$ 9.01**	**$ 14.47**	**$ 37.33**	**$ 41.04**