

# CONSISTENT STRATEGY, MORE RUNWAY

# **FY 2014 FIRST QUARTER EARNINGS CALL**

February 4, 2014





- TransDigm Overview
- Highlights, Market Review, Operating Performance and Outlook
- Operations and Value Creation
- Financial Results
- Q&A

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# **Forward Looking Statements**



This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including information regarding our guidance for future periods. These forward-looking statements are based on management's current expectations and beliefs, as well as a number of assumptions concerning future events, many of which are outside of our control. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement. These risks and uncertainties include but are not limited to: the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; future terrorist attacks; our reliance on certain customers; the U.S. defense budget and risks associated with being a government supplier; failure to maintain government or industry approvals; failure to complete or successfully integrate acquisitions; our substantial indebtedness; potential environmental liabilities; and other factors. Further information regarding the important factors that could cause actual results to differ materially from projected results can be found in TransDigm Group's Annual Report on Form 10-K and other reports that TransDigm Group or its subsidiaries have filed with the Securities and Exchange Commission.

You are cautioned not to place undue reliance on our forward-looking statements. TransDigm Group Incorporated assumes no obligation to, and expressly disclaims any obligation to, update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

# Special Notice Regarding Pro Forma and Non-GAAP Information



This presentation sets forth certain pro forma financial information. This pro forma financial information gives effect to certain recently completed acquisitions. Such pro forma information is based on certain assumptions and adjustments and does not purport to present TransDigm's actual results of operations or financial condition had the transactions reflected in such pro forma financial information occurred at the beginning of the relevant period, in the case of income statement information, or at the end of such period, in the case of balance sheet information, nor is it necessarily indicative of the results of operations that may be achieved in the future.

This presentation also sets forth certain non-GAAP financial measures. A presentation of the most directly comparable GAAP measures and a reconciliation to such measures are set forth in the appendix.

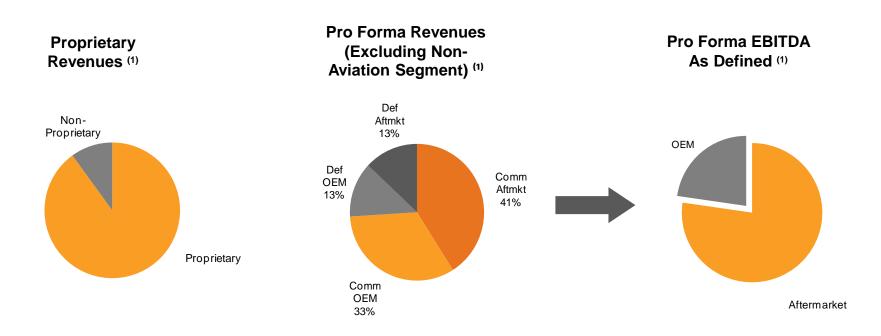
## **TransDigm Overview**



#### **DISTINGUISHING CHARACTERISTICS**

- Highly engineered aerospace components
- Proprietary and sole source products

- Significant aftermarket content
- High free cash flow



(1) Pro forma revenue for the fiscal year ended 9/30/13 includes the impact of FY13 acquisitions of Aerosonic, Arwkin and Whippany (excluding the Non-Aviation Segment sales of ≈ \$104 million or ≈ 5% of total sales and recently acquired Airborne Systems). Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

# 2014 Q1 Financial Performance by Markets – Pro Forma



Highlights <sup>(1)</sup>	Q1 Market Review – I	Pro Forma Revenues <sup>(1)</sup>
<ul> <li>Commercial OEM</li> <li>Driven by commercial transport OEM</li> <li>Business jet revenues ≈ flat</li> </ul>	Commercial OEM:	Actual vs. Prior Year Q1 2014 Up 10.5%
<ul> <li>Commercial Aftermarket:</li> <li>Sequential revenues up</li> <li>Bookings up over prior year period and sequentially</li> </ul>	Commercial Aftermarket:	Up 7.5%
<ul> <li>Defense:</li> <li>Continue to perform significantly better than anticipated</li> </ul>	Defense:	Up 14%

(1) Information is on a pro forma basis versus the prior year period excluding Airborne Systems. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

# Fiscal 2014 Outlook



Sales Mix <sup>(1)</sup>	Market	Expected Growth <sup>(1)</sup>
33%	Commercial OEM	Up High Single-Digit %
41%	<b>Commercial Aftermarket</b>	Up High Single-Digit %
26%	Defense	Flat

#### Assumptions

- Worldwide RPM growth  $\approx 4\%$  to 5%
- OEM production rate increases proceeding
- Full year tax rate ≈ 34%
- Weighted average shares of 57.2 million

#### **Guidance Summary**

(\$ in millions)	 Low	High			
Revenues	\$ 2,283	\$	2,343		
EBITDA As Defined % to sales	\$ 1,036 <i>45.4%</i>	\$	1,064 <i>45.4%</i>		
Net Income	\$ 375	\$	393		
GAAP EPS	\$ 6.24	\$	6.54		
Adj. EPS	\$ 7.35	\$	7.65		

(1) Pro forma revenue for the fiscal year ended 9/30/13 includes the impact of FY13 acquisitions of Aerosonic, Arwkin and Whippany (excluding the Non-Aviation Segment sales of  $\approx$  \$104 million or  $\approx$  5% of total sales and recently acquired Airborne Systems).

### First Quarter 2014 Results



(\$ in millio	ons)	Q1 FY14	Q1 FY13	
	Revenue	\$529.3	\$430.4	23.0% Increase
	Gross Profit	\$284.1	\$238.5	1.7 Margin Point Decline
	Margin %	53.7%	55.4%	Dilutive impact from acquisitions
	SG&A % to Sales	\$57.1 10.8%	\$55.2 12.8%	<ul> <li>Lower SG&amp;A as a % of sales relative to our sales growth</li> <li>Lower non-cash stock comp. expense as a % of sales</li> </ul>
	Interest Expense- Net	\$80.9	\$62.9	<ul> <li>28.6% Increase</li> <li>Outstanding borrowings increased</li> <li>Weighted avg. cash interest rate decreased</li> </ul>
	Net Income % to Sales	\$86.1 16.3%	<b>\$74.2</b> 17.2%	16.1% Increase
	EBITDA As Defined	\$243.6 46.0%	\$200.9 46.7%	21.2% Increase
	Adjusted EPS	\$1.66	\$1.51	<ul><li>9.9% Increase</li><li>Increase in weighted avg. shares outstanding</li></ul>

#### (\$ in millions)

	Cash	
	12/28/2013	FY 9/30/2013
Net Cash Provided by Operating Activities	\$115.7	\$470.2
Capital Expenditures	(\$8.1)	(\$35.5)
Free Cash Flow	\$107.6	\$434.7
Cash on the Balance Sheet	\$410.9	\$564.7

Taxes

L	iquidity		
	12/28/2013	EBITDA As Defined Multiple	Rate (1)
Cash	<u>\$411</u>		
Revolver	_	_	
Existing Term Loan B	496	0.5x	L + 2.75%
Existing Term Loan C	2,585	2.6x	L + 3.00%
Total senior secured debt	3,081	3.1x	
Senior Sub Notes	1,600	1.6x	7.75%
Senior Sub Notes	550	0.6x	5.50%
Senior Sub Notes	500	0.5x	7.50%
Total Debt	5,731	5.8x	
Net Debt to EBITDA As Defined		5.4x	

(1) LIBOR floor on term loan at .75%

#### ■ FY 14 Q1 ETR: 33.6%

#### ■FY 14 Full Year ETR: ≈34%



# **Reconciliation of GAAP to Adjusted EPS - Guidance**



(\$ in millions)

	Thirt	een Week	Period	ds Ended		r Guidance I-Point
	Dece	mber 28,	Dece	ember 29,	Septe	ember 30,
	2	2013		2012	2	2014
Earnings per share	\$	1.44	\$	0.66	\$	6.39
Adjustments to earnings per share:						
Dividend equivalent payment		0.07		0.70		0.33
Non-cash stock compensation expense		0.05		0.09		0.30
Acquisition-related expenses		0.10		0.06		0.48
Adjusted earnings per share	\$	1.66	\$	1.51	\$	7.50
Weighted-average shares outstanding		56,991		54,453		57,200

# Appendix - Reconciliation of Net Income to EBITDA and EBITDA As Defined



(\$ in thousands)

	Thirteen Week Periods Ended					
	Dee	cember 28,	December 29,			
		2013		2012		
Net income	\$	86,123	\$	74,170		
Adjustments:						
Depreciation and amortization expense		23,839		17,452		
Interest expense, net		80,853		62,876		
Income tax provision		43,650		35,800		
EBITDA		234,465		190,298		
Adjustments:						
Acquisition related expenses and adjustments $^{(1)}$		4,917		3,467		
Non-cash stock compensation expense <sup>(2)</sup>		4,175		7,131		
Gross Adjustments to EBITDA		9,092		10,598		
EBITDA As Defined	\$	243,557	\$	200,896		
EBITDA As Defined, Margin <sup>(3)</sup>		46.0%		46.7%		

<sup>(1)</sup> Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when the inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses and valuation costs that are required to be expensed as incurred.

<sup>(2)</sup> Represents the compensation expense recognized by TD Group under our stock option plans.

<sup>(3)</sup> The EBITDA As Defined margin represents the amount of EBITDA As Defined as a percentage of sales.

# **Appendix - Reconciliation of Reported EPS to Adjusted EPS**

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(\$ in thousands, except per share amounts)		Thirteen Week	Periods En	ded	
Reported Earnings Per Share	December 28, 2013		Dec	December 29, 2012	
Net income	\$	86,123	\$	74,170	
Less: dividends paid on participating securities		(4,139)		(38,130)	
Net income applicable to common stock - basic and diluted	\$	81,984	\$	36,040	
Weighted-average shares outstanding under					
the two-class method:					
Weighted average common shares outstanding		52,687		51,796	
Vested options deemed participating securities		4,304		2,657	
Total shares for basic and diluted earnings per share		56,991		54,453	
Basic and diluted earnings per share	\$	1.44	\$	0.66	
Adjusted Earnings Per Share					
Net income	\$	86,123	\$	74,170	
Gross adjustments to EBITDA Purchase accounting backlog amortization Tax adjustment		9,092 4,016 (4,409)		10,598 1,461 (3,926)	
Adjusted net income	\$	94,822	\$	82,303	
Adjusted diluted earnings per share	\$	1.66	\$	1.51	

# Appendix - Reconciliation of Net Cash Provided by Operating Activities to EBITDA and EBITDA As Defined



(\$ in thousands)

	1	hirteen Week	Period	s Ended
	December 28,		December 29,	
		2013		2012
Net Cash Provided by Operating Activities	\$	115,707	\$	98,115
Adjustments:				
Changes in assets and liabilities, net of effects from acquisitions of businesses		(2,208)		(20,996)
Interest expense - net <sup>(1)</sup>		77,768		59 <i>,</i> 080
Income tax provision - current		43,737		34,542
Non-cash stock compensation expense <sup>(2)</sup>		(4,175)		(7,131)
Excess tax benefit from exercise of stock options		3,636		26,688
EBITDA		234,465		190,298
Adjustments:				
Acquisition related expenses <sup>(3)</sup>		4,917		3,467
Non-cash stock compensation expense <sup>(2)</sup>		4,175		7,131
EBITDA As Defined	\$	243,557	\$	200,896

<sup>(1)</sup> Represents interest expense excluding the amortization of debt issue costs and note premium and discount.

<sup>(2)</sup> Represents the compensation expense recognized by TD Group under our stock option plans.

<sup>(3)</sup> Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when the inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses and valuation costs that are required to be expensed as incurred.