

# **FY 2013 Fourth Quarter Earnings Call**

November 14, 2013

## **Agenda**

- TransDigm Overview
- Highlights, Market Review, Operating Performance and Outlook
- Operations and Value Creation
- Financial Results
- Q&A

W. Nicholas Howley

Chairman and CEO

W. Nicholas Howley

Chairman and CEO

Raymond F. Laubenthal

President and COO

**Gregory Rufus** 

**Executive Vice President and CFO** 



## **Forward Looking Statements**

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including information regarding our guidance for future periods. These forward-looking statements are based on management's current expectations and beliefs, as well as a number of assumptions concerning future events, many of which are outside of our control. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement. These risks and uncertainties include but are not limited to: the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; future terrorist attacks; our reliance on certain customers; the U.S. defense budget and risks associated with being a government supplier; failure to maintain government or industry approvals; failure to complete or successfully integrate acquisitions; our substantial indebtedness; potential environmental liabilities; and other factors. Further information regarding the important factors that could cause actual results to differ materially from projected results can be found in TransDigm Group's Annual Report on Form 10-K and other reports that TransDigm Group or its subsidiaries have filed with the Securities and Exchange Commission.

You are cautioned not to place undue reliance on our forward-looking statements. TransDigm Group Incorporated assumes no obligation to, and expressly disclaims any obligation to, update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

# Special Notice Regarding Pro Forma and Non-GAAP Information

This presentation sets forth certain pro forma financial information. This pro forma financial information gives effect to certain recently completed acquisitions and divestitures. Such pro forma information is based on certain assumptions and adjustments and does not purport to present TransDigm's actual results of operations or financial condition had the transactions reflected in such pro forma financial information occurred at the beginning of the relevant period, in the case of income statement information, or at the end of such period, in the case of balance sheet information, nor is it necessarily indicative of the results of operations that may be achieved in the future.

This presentation also sets forth certain non-GAAP financial measures. A presentation of the most directly comparable GAAP measures and a reconciliation to such measures are set forth in the appendix.



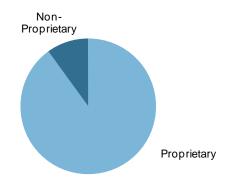
## **TransDigm Overview**

#### **DISTINGUISHING CHARACTERISTICS**

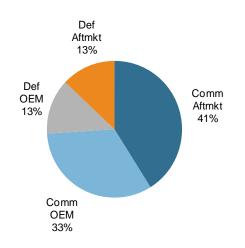
- Highly engineered aerospace components
- Proprietary and sole source products

- Significant aftermarket content
- High free cash flow

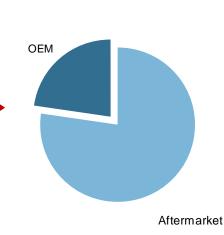




#### Pro Forma Revenues (Excluding Non-Aviation Segment) (1)



# Pro Forma EBITDA As Defined (1)



(1) Pro forma revenue for the fiscal year ended 9/30/13 includes the impact of FY13 acquisitions of A erosonic, Arwkin and Whippany (excluding the Non-Aviation Segment sales of ≈ \$104 million or ≈ 5% of total sales). Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.



## 2013 Q4 Financial Performance by Markets – Pro Forma

#### Highlights(1)

#### Q4 Market Review – Pro Forma Revenues<sup>(1)</sup>

#### Commercial OEM

- Finished the year ahead of original expectations
- Prior fiscal year growth of ≈23%

Actual vs. Prior Year Q4 2013

Commercial OEM: Up 10%

(commercial transport production rates)

#### Commercial Aftermarket:

- Mixed results across business; more operating units up than down
- Bookings exceeded sales modestly
- Underlying trends up

Commercial Aftermarket:

**Up Mid-Single-Digit %** 

(normalized)

Flat

(pro forma)

#### Defense:

- Continued to perform significantly better than anticipated
- Tarian UK order represents ≈2% of fiscal year sales increase

Defense:

**Up 11%** 

(Tarian UK shipment ≈ 5% of increase)

(1) Information is on a pro forma basis versus the prior year period. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.



### **Fiscal 2014 Outlook**

Sales Mix (1)	Market	Expected Growth <sup>(1)</sup>
33%	Commercial OEM	Up High Single-Digit %
41%	Commercial Aftermarket	Up High Single-Digit %
26%	Defense	Flat

### **Assumptions**

- Worldwide RPM growth ≈ 4% to 5%
- OEM production rate increases proceeding
- Defense assumes no significant sequestration impact
- Full year tax rate ≈ 34%
- Weighted average shares of 57.2 million

#### **Guidance Summary**

(\$ in millions)	Low	High				
Revenues	\$ 2,155	\$	2,215			
EBITDA As Defined % to sales	\$ 1,004 <i>4</i> 6.6%	\$	1,032 <i>4</i> 6.6%			
Net Income	\$ 372	\$	390			
GAAP EPS	\$ 6.16	\$	6.48			
Adj. EPS	\$ 7.00	\$	7.32			





# **Fourth Quarter 2013 Results**

(\$ in millions)				
	Q4 FY13	Q4 FY12	<u> </u>	
Revenue	\$539.7	\$462.6	16.7% Increase	
Gross Profit  Margin %	\$282.7 52.4%	\$256.8 55.5%	Flat Margins  • Dilutive impact of acquisitions ≈2%  • Higher non-operating acquisition-related costs ≈1.5%  • Unfavorable OEM vs aftermarket product mix  • Strength of our proprietary products & productivity improvements	
SG&A % to Sales	\$61.1 11.3%	\$54.3 11.7%	<ul> <li>Lower non-cash stock comp. expense as a % of sales</li> <li>Higher acquisition-related costs</li> </ul>	
Interest Expense- Net	\$81.2	\$55.2	<ul> <li>47.3% Increase</li> <li>Outstanding borrowings increased to \$5.7B from \$3.6B</li> <li>Weighted avg. cash interest rate decreased to 5.4% vs. 5.7% prior year quarter</li> </ul>	
Net Income % to Sales	\$84.0 15.6%	\$87.9 19.0%	4.4% Decrease	
EBITDA As Defined	\$248.2 46.0%	\$215.1 46.5%	15.4% Increase	
Adjusted EPS	\$1.75	\$1.72	1.7% Increase	

# **Liquidity & Taxes**

#### (\$ in millions)

Cash									
	FY 9/30/2013	FY 9/30/2012							
Net Cash Provided by Operating Activities	\$470.2	\$413.9							
Capital Expenditures	(\$35.5)	(\$25.2)							
Free Cash Flow	\$434.7	\$388.7							
Cash on the Balance Sheet	\$564.7	\$440.5							

L	iquidity.		
	Actual 9/30/2013	EBITDA As Defined multiple	Rate (1)
Cash	<u>\$565</u>		
Revolver	_	_	L + 3.00%
Existing Term Loan B	496	0.5x	L + 2.75%
Existing Term Loan C	1,687	1.8x	L + 3.00%
New Term Loan C	898	1.0x	L + 3.00%
Total senior secured debt	3,081	3.3x	
Existing Senior Sub Notes	1,600	1.7x	7.75%
Existing Senior Sub Notes	550	0.6x	5.50%
New Senior Sub Notes	500	0.5x	7.50%
Total Debt	5,7 <u>31</u>	<u>6.</u> 1x	
Net Debt to EBITDA As Defined		5.5x	1

#### **Taxes**

■ FY 13 Full Year ETR 32.5%



<sup>(1)</sup> LIBOR floor on revolver and term loan at .75%

## **Reconciliation of GAAP to Adjusted EPS - Guidance**

(\$ in millions)

	Septeml		Thirteen Week Periods Ended September 30, September 30,		•	Fiscal Yea	September 30,		Gu <u>Mi</u> Septe	II Year idance d-Point ember 30,
		2013		2012		2013		2012		2014
Earnings (loss) per share	\$	(0.20)	\$	1.63	\$	2.39	\$	5.97	\$	6.32
Adjustments to earnings per share:										
Dividend equivalent payment		1.67		-		3.11		0.06		0.33
Refinancing costs & other non-recurring charges		0.02		-		0.39		-		-
Non-cash compensation costs		0.03		0.09		0.60		0.27		0.30
Acquisition-related expenses		0.23		-		0.41		0.37		0.21
Adjusted earnings per share	\$	1.75	\$	1.72	\$	6.90	\$	6.67	\$	7.16
Weighted-average shares outstanding		56,862		53,882		55,080		53,882		57,200





## Reconciliation of Net Income to EBITDA and EBITDA As Defined

(\$ in thousands)		Thirtee Periods		Fiscal Years Ended				
		September 30, 2013		September 30, 2012		September 30, 2013		tember 30, 2012
Net income	\$	84,027	\$	87,866	\$	302,789	\$	324,969
Adjustments:								
Depreciation and amortization expense		23,680		17,582		73,515		68,227
Interest expense, net		81,246		55,152		270,685		211,906
Income tax provision		40,500		48,400		145,700		162,900
EBITDA		229,453		209,000		792,689		768,002
Adjustments:								
Acquisition related expenses and adjustments (1)		13,877		(1,676)		26,433		18,866
Non-cash stock compensation expense <sup>(2)</sup>		2,904		7,758		48,884		22,151
Refinancing costs and other non-recurring charges <sup>(3)</sup>		1,991		<u>-</u>		32,272		<u> </u>
Gross Adjustments to EBITDA		18,772		6,082		107,589		41,017
EBITDA As Defined	\$	248,225	\$	215,082	\$	900,278	\$	809,019
EBITDA As Defined, Margin (4)		46.0%		46.5%		46.8%		47.6%

<sup>(1)</sup> Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when the inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses and valuation costs that are required to be expensed as incurred and other acquisition accounting adjustments.



 $<sup>^{(2)}</sup>$  Represents the compensation expense recognized by TD Group under our stock option plans.

<sup>(3)</sup> Represents debt issue costs expensed in conjunction with the refinancing of our 2010 Credit Facility and 2011 Credit Facility in February 2013 and other recurring charges.

<sup>(4)</sup> The EBITDA As Defined margin represents the amount of EBITDA As Defined as a percentage of sales.

# **Reconciliation of Reported EPS to Adjusted EPS**

(\$ in thousands, except per share amounts)

	Thirteen Week Periods Ended				Fiscal Years Ended			
Reported Earnings Per Share	September 30, 2013		September 30, 2012		September 30, 2013		September 30, 2012	
Net income	\$	84,027	\$	87,866	\$	302,789	\$	324,969
Less: dividends on participating securities		(95,137)				(171,243)		(3,299)
Net income (loss) applicable to common stock - basic and diluted	\$	(11,110)	\$	87,866	\$	131,546	\$	321,670
Weighted-average shares outstanding under								
the two-class method:								
Weighted average common shares outstanding		52,580		51,535		52,258		50,996
Vested options deemed participating securities		4,282	_	2,347		2,822		2,886
Total shares for basic and diluted earnings per share		56,862		53,882		55,080		53,882
Basic and diluted earnings (loss) per share	\$	(0.20)	\$	1.63	\$	2.39	\$	5.97
Adjusted Earnings Per Share								
Net income	\$	84,027	\$	87,866	\$	302,789	\$	324,969
Gross adjustments to EBITDA  Purchase accounting backlog amortization  Tax adjustment		18,772 4,515 (7,578)		6,082 2,113 (3,098)		107,589 6,976 (37,219)		41,017 11,056 (17,387)
Adjusted net income	\$	99,736	\$	92,963	\$	380,135	\$	359,655
Adjusted diluted earnings per share under the two-class method	\$	1.75	\$	1.72	\$	6.90	\$	6.67



# Reconciliation of Net Cash Provided by Operating Activities to EBITDA and EBITDA As Defined

(\$ in thousands)	Fiscal Years Ended					
( The state of the	Sep	tember 30,	September 30,			
	2013		2012			
Net Cash Provided by Operating Activities Adjustments:	\$	470,205	\$	413,885		
Changes in assets and liabilities, net of effects from acquisitions of businesses		(71,618)		(11,749)		
Interest expense - net (1)		258,752		199,362		
Income tax provision - current		148,314		138,100		
Non-cash stock compensation expense (2)		(48,884)		(22,151)		
Excess tax benefit from exercise of stock options		66,201		50,555		
Refinancing costs (4)		(30,281)				
EBITDA Adjustments:		792,689		768,002		
Acquisition related expenses <sup>(3)</sup>		26,433		18,866		
Non-cash stock compensation expense (2)		48,884		22,151		
Refinancing costs and other non-recurring charges (4)		32,272				
EBITDA As Defined	\$	900,278	\$	809,019		

<sup>(1)</sup> Represents interest expense excluding the amortization of debt issue costs and note premium and discount.



<sup>(2)</sup> Represents the compensation expense recognized by TD Group under our stock option plans.

<sup>(3)</sup> Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when the inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses and valuation costs that are required to be expensed as incurred and other acquisition accounting adjustments.

<sup>&</sup>lt;sup>(4)</sup> Represents debt issue costs expensed in conjunction with the refinancing of our 2010 Credit Facility and 2011 Credit Facility in February 2013 and other nonrecurring charges.



# **FY 2013 Fourth Quarter Earnings Call**

November 14, 2013