

TRANSDIGM GROUP INC.

FY 2026 Q4 Earnings Call

November 10, 2026

Agenda

■ TransDigm Overview, Highlights and Outlook	Mike Lisman *CEO*
■ Market Review	Joel Reiss *Co-COO*
■ Operating Performance and Financial Results	Sarah Wynne *CFO*
■ Q&A	

Forward Looking Statements & Special Notice Regarding Pro Forma and Non-GAAP Information

FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including information regarding our guidance for future periods. These forward-looking statements are based on management's current expectations and beliefs, as well as a number of assumptions concerning future events, many of which are outside of our control. Consequently, such forward looking statements should be regarded solely as our current plans, estimates and beliefs. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement. The Company does not undertake, and specifically declines, any obligation, to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events. All forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by these cautionary statements. These risks and uncertainties include but are not limited to: the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; supply chain constraints; increases in raw material costs, taxes and labor costs that cannot be recovered in product pricing; failure to complete or successfully integrate acquisitions; our indebtedness; repurchases of common stock; current and future geopolitical or other worldwide events, including, without limitation, wars or conflicts and public health crises; cybersecurity threats; risks related to the transition or physical impacts of climate change and other natural disasters or meeting regulatory requirements; our reliance on certain customers; the United States ("U.S.") defense budget and risks associated with being a government supplier including government audits and investigations; failure to maintain government or industry approvals; risks related to changes in laws and regulations, including increases in compliance costs and potential changes in trade policies and tariffs; potential environmental liabilities; liabilities arising in connection with litigation; risks and costs associated with our international sales and operations; and other factors. Further information regarding the important factors that could cause actual results to differ materially from projected results can be found in TransDigm Group's most recent Annual Report on Form 10-K and other reports that TransDigm Group or its subsidiaries have filed with the Securities and Exchange Commission.

You are cautioned not to place undue reliance on our forward-looking statements. TransDigm Group Incorporated assumes no obligation to, and expressly disclaims any obligation to, update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

SPECIAL NOTICE REGARDING PRO FORMA AND NON-GAAP INFORMATION

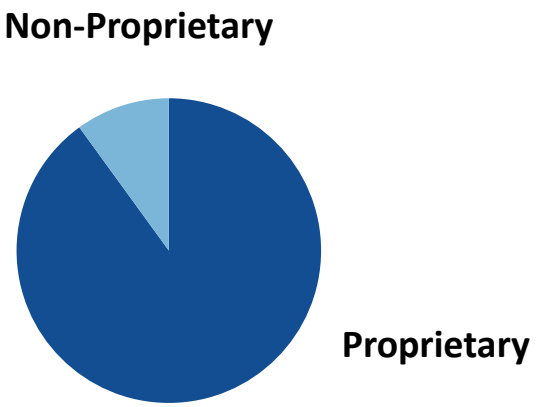
This presentation sets forth certain pro forma financial information. This pro forma financial information gives effect to certain recently completed acquisitions and divestitures. Such pro forma information is based on certain assumptions and adjustments and does not purport to present TransDigm's actual results of operations or financial condition had the transactions reflected in such pro forma financial information occurred at the beginning of the relevant period, in the case of income statement information, or at the end of such period, in the case of balance sheet information, nor is it necessarily indicative of the results of operations that may be achieved in the future.

This presentation also sets forth certain non-GAAP financial measures. A presentation of the most directly comparable GAAP measures and a reconciliation to such measures are set forth in the appendix.

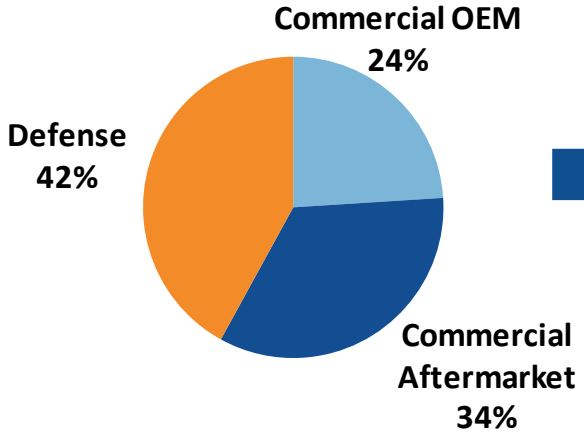
Distinguishing Characteristics

- Highly engineered aerospace components
- Proprietary products
- Significant aftermarket content
- High free cash flow

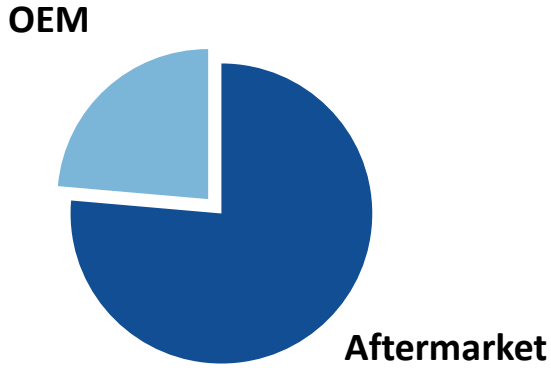
Proprietary Revenues (1)



Pro Forma Revenues (1)



Pro Forma EBITDA As Defined (1)



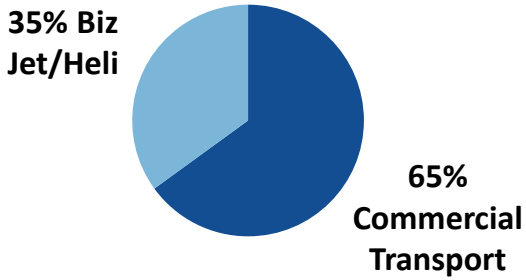
(1) Pro forma revenue is for the fiscal year ended 9/30/2026. Excludes Prince & Izant acquisition completed September 2026. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

2026 Q4 Financial Performance by Markets – Pro Forma

Q4 Highlights

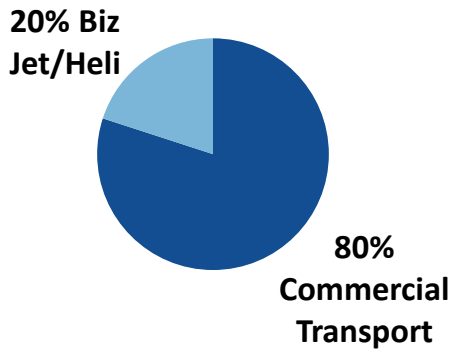
Commercial OEM:

- Commercial Transport Revenue Up 25%
- Business Jet/Helicopter Revenue Flat



Commercial Aftermarket:

- Commercial Transport Revenue Up 16%
- Business Jet/Helicopter Revenue Up 21%



Defense:

- Defense Aftermarket Growth Outpaced Defense OEM
- Revenue Growth Well Distributed Across Businesses

Q4 Review – Pro Forma Revenues[(1)]

	Actual vs. Prior Year	
	Q4	YTD
Commercial OEM:	Up 15%	Up 15%
Commercial Aftermarket:	Up 17%	Up 14%
Defense:	Up 12%	Up 10%

(1) Pro forma revenue is for fiscal year ended 9/30/2026. Includes full year impact of the Jet Parts Engineering and Victor Sierra Aviation Holdings acquisition completed April 2026. Excludes the Prince and Izant acquisition completed September 2026. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

Fourth Quarter 2026 Select Financial Results

($ in millions, except per share amounts)

	Q4 FY 2026	Q4 FY 2025		
Revenue	**$2,988**	**$2,437**	**22.6%**	**Increase**
Gross Profit	**$1,763**	**$1,470**		
	59.0%	***60.3%***	**-1.3%**	
SG&A	**$332**	**$256**		
% to Sales	***11.1%***	***10.5%***	**0.6%**	
Interest Expense - Net	**$536**	**$420**	**27.6%**	**Increase**
Refinancing Costs	**$27**	**$3**		
EBITDA As Defined	**$1,583**	**$1,320**	**19.9%**	**Increase**
Margin %	***53.0%***	***54.2%***		
Adjusted EPS	**$12.44**	**$10.82**	**15.0%**	**Increase**
GAAP Tax Rate	**24.6%**	**19.0%**		
Adjusted Tax Rate	**24.0%**	**22.3%**		

Organic growth 14%
- Driven by double-digit growth in all 3 major market channels
- Offset by lower Non-Aero growth

- Acquisition dilution
- Application of our value-driven operating strategy

- Interest on additional debt raised

- Completed the refinancing of Senior Secured Note

- Acquisition dilution
- Application of our value-driven operating strategy

Full Year 2026 Select Financial Results

($ in millions, except per share amounts)

	FY 2026	FY 2025			
Revenue	**$10,557**	**$8,831**	**19.5%**	**Increase**	
Gross Profit	**$6,254**	**$5,311**			• Acquisition dilution ↓ • Application of our value-driven operating strategy ↑
	59.2%	***60.1%***	**-0.9%**		
SG&A	**$1,191**	**$945**			
% to Sales	***11.3%***	***10.7%***	**0.6%**		
Interest Expense - Net	**$2,008**	**$1,572**	**27.7%**	**Increase**	• Interest on additional debt raised
Refinancing Costs	**$28**	**$11**			
EBITDA As Defined	**$5,563**	**$4,760**	**16.9%**	**Increase**	• Acquisition dilution ↓ • Application of our value-driven operating strategy ↑
Margin %	***52.7%***	***53.9%***			
Adjusted EPS	**$41.35**	**$37.33**	**10.8%**	**Increase**	
GAAP Tax Rate	**23.7%**	**21.1%**			
Adjusted Tax Rate	**24.0%**	**23.6%**			

Fiscal 2027 Outlook

Market Growth Assumptions

FY 2026 Pro Forma Revenue Mix[1]	Market	FY 2027 Expected Growth
24%	Commercial OEM	High Single-Digit to Low Double-Digit % Range
34%	Commercial Aftermarket	High Single-Digit % Range
42%	Defense	High Single-Digit % Range

Guidance Summary

($ in millions, except per share amounts)

	FY 27 Guidance		
	Low	Mid-Point	High
Revenues	$ 11,950	$ 12,050	$ 12,150
Net Income	$ 2,442	$ 2,466	$ 2,490
GAAP EPS	$ 42.06	$ 42.48	$ 42.91
EBITDA As Defined	$ 6,195	$ 6,270	$ 6,345
% of sales	*51.8%*	*52.0%*	*52.2%*
Adj. EPS	$ 47.09	$ 47.51	$ 47.94

(1) Pro forma revenue is for the fiscal year ended 9/30/2026. Includes full year impact of the Jet Parts Engineering and Victor Sierra Aviation Holdings acquisition completed April 2026. Excludes the Prince and Izant acquisition completed September 2026. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

Fiscal 2027 Select Financial Assumptions

Select Financial Assumptions for Fiscal 2027	
Capital Expenditures	$365 to $395 million
Full Year Net Interest Expense	≈ $2.255 billion (includes $60 million of interest income)
Full Year Effective Tax Rate	≈ 22% to 24% for GAAP EPS, Adjusted EPS and Cash Taxes
Depreciation & Amortization Expense (ex backlog)	$490 to $500 million
Backlog Amortization	$25 to $35 million
Non-Cash Stock Compensation and Deferred Compensation Expense	$215 to $235 million
Other EBITDA As Defined Add-Backs (1)	$55 to $65 million
Weighted Average Shares	56.7 million

(1) Other EBITDA As Defined Add-Backs primarily include estimates for refinancing costs, foreign currency gains or losses, employer withholding taxes on stock option exercises, acquisition-related expenses and adjustments and other, net.

Reconciliation of Fiscal 2027 Outlook

($ in millions, except per share amounts)	FY 2027 Guidance Midpoint
Net income	$ 2,466
Adjustments:	
Depreciation and amortization expense	525
Interest expense - net	2,255
Income tax provision	741
EBITDA	5,987
Adjustments:	
Acquisition transaction and integration-related expenses (1)	42
Non-cash stock and deferred compensation expense (1)	225
Other, net (1)	16
Gross Adjustments to EBITDA	283
EBITDA As Defined	**$6,270**
EBITDA As Defined Margin (1)	*52.0%*
GAAP earnings per share	$42.48
Adjustments to earnings per share:	
Inclusion of the dividend equivalent payments	0.95
Acquisition transaction and integration-related expenses	0.83
Non-cash stock and deferred compensation expense	3.05
Other, net	0.20
Adjusted earnings per share	**$47.51**
Weighted-average shares outstanding	56.7
GAAP & Adj Tax Rate	22% - 24%

Includes approx. $30m of backlog amortization

(1) Refer to tables in Appendix for definitions of Non-GAAP measurement adjustments.

Reconciliation of GAAP EPS to Adjusted EPS - Guidance

	Thirteen Week Periods Ended		Fiscal Years Ended		Full Year Guidance Mid-Point
	September 30, 2026	September 30, 2025	September 30, 2026	September 30, 2025	September 30, 2027
GAAP earnings per share	**$ 10.33**	**$ 7.75**	**$ 35.51**	**$ 32.08**	**$ 42.48**
Adjustments to earnings per share:					
Dividend equivalent payments	-	2.75	1.03	3.58	0.95
Acquisition transaction and integration-related expenses	0.55	0.24	1.70	0.83	0.83
Non-cash stock and deferred compensation expense	0.53	0.44	2.09	2.06	3.05
Refinancing costs	0.36	0.04	0.37	0.14	-
Tax adjustment on income from continuing operations before taxes	0.09	(0.42)	(0.11)	(1.10)	-
Other, net	0.58	0.02	0.76	(0.26)	0.20
Adjusted earnings per share	**$ 12.44**	**$ 10.82**	**$ 41.35**	**$ 37.33**	**$ 47.51**

Capital Structure

Capitalization

($ in millions)	Actual 9/30/26		Rate	Maturity
Cash	$2,279			
$910mm revolver	–		S + 2.250%	Feb-29
$1,000mm AR securitization facility	875		S + 1.350%	Jul-27
First lien term loan J due 2031	3,559		S + 2.500%	Feb-31
First lien term loan K due 2030	3,508		S + 2.250%	Mar-30
First lien term loan L due 2032	1,470		S + 2.500%	Jan-32
First lien term loan M due 2032	2,475		S + 2.500%	Aug-32
First lien term loan N due 2033	1,791		S + 2.500%	Feb-33
Senior secured notes due 2028	269		6.750%	Aug-28
Senior secured notes due 2029	2,750		6.375%	Mar-29
Senior secured notes due 2030	1,450		6.875%	Dec-30
Senior secured notes due 2031	1,000		7.125%	Dec-31
Senior secured notes due 2032	2,200		6.625%	Mar-32
Senior secured notes due 2033	1,500		6.000%	Jan-33
Senior secured notes due 2034	500		6.250%	Jan-34
Senior secured notes due 2035	3,000		6.750%	Jan-35
Total secured debt	**$26,347**	**4.7x**		
Total net secured debt	**$24,068**	**4.3x**		
Senior subordinated notes due 2029	1,200		4.625%	Jan-29
Senior subordinated notes due 2029	750		4.875%	May-29
Senior subordinated notes due 2033	2,650		6.375%	May-33
Senior subordinated notes due 2034	2,000		6.750%	Jan-34
Senior subordinated notes due 2034	1,700		6.125%	Jul-34
Finance Lease Obligations (Gross)	344			
Total debt	**$34,991**	**6.3x**		
Total net debt	**$32,712**	**5.9x**		

FY26 Weighted Average Interest Rate - Actual
6.1%

FY27 Weighted Average Interest Rate - Forecast
6.5%

Interest Rate Sensitivity

- Interest rates on TDG's $35Bn of gross Debt is ~ 75% hedged/fixed rate through fiscal year 2029
- Achieved via a combination of interest rate swaps and collars
- Significantly reduces near-term exposure to any variable rate increases

$ in millions

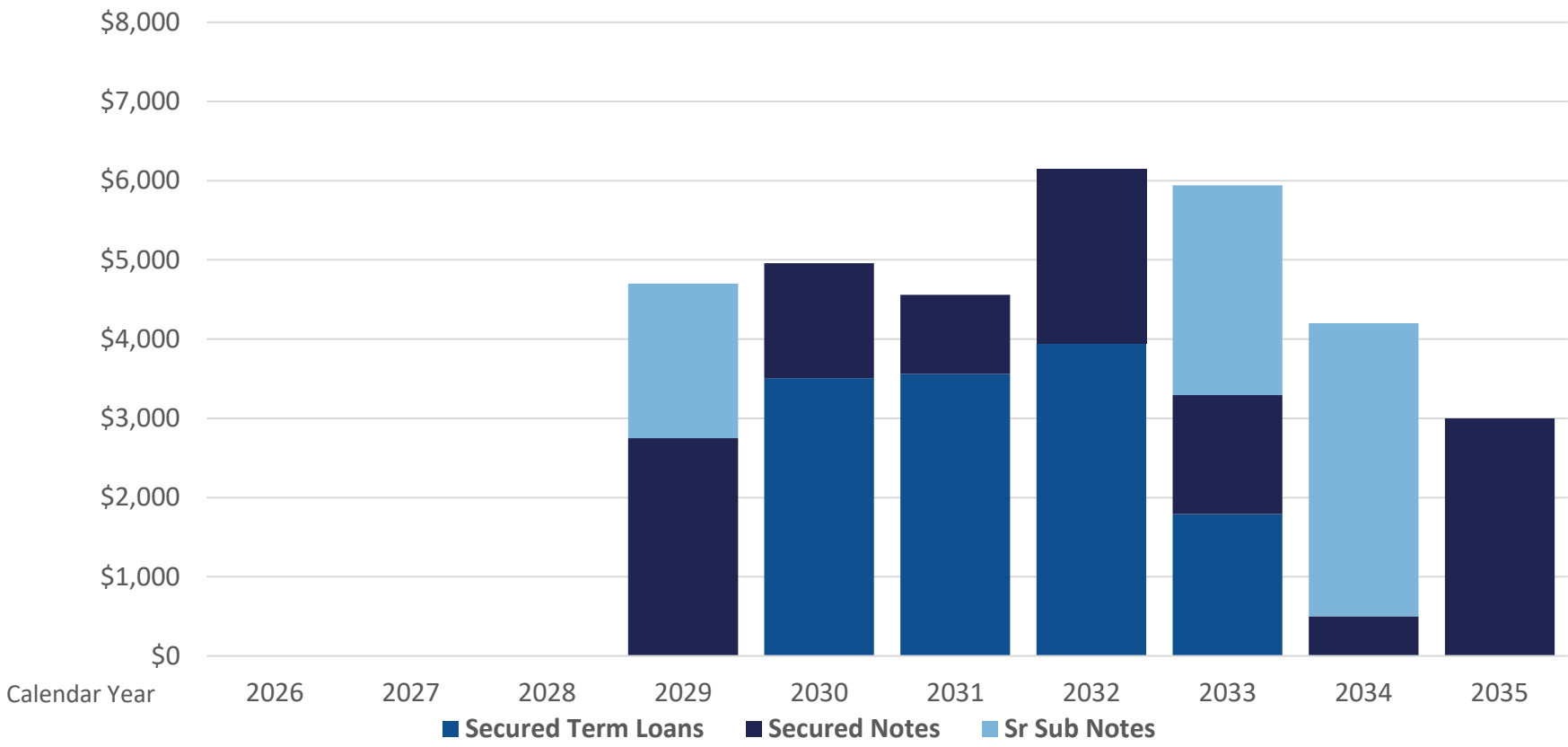
	Current FY 27 Assumptions			
Average Variable Rate (1)	**~ 4.5%**	**5.0%**	**6.0%**	**7.0%**
Interest Expense - Pre-Tax (2)	**$2,255**	**$2,325**	**$2,410**	**$2,495**
Interest Rate - Pre-Tax	**6.5%**	**6.7%**	**6.9%**	**7.2%**

(1) FY 27 Weighted Average Variable rate is the average Term SOFR for TDG's 2027 fiscal year based on current consensus and management estimates.
(2) Interest expense shown includes $55M amortization of debt issuance costs and fees and $60M of Interest income.

Debt Maturity Profile

Debt Maturity Profile

($MM)



Note 1: $910M Revolver matures in February 2029
Note 2: $1B AR Securitization renews annually in July
Note 3: $269M stub remaining from Tender Offer of $2.1B notes due 2028
Note 4: The chart does not include the remaining $269M maturing in 2028 amounts due to immateriality. We have the right to redeem at 100% of principal plus accrued interest starting February 15, 2027

Appendix: Reconciliation of Net Income to EBITDA and EBITDA As Defined

($ in millions)

	Thirteen Week Periods Ended		Fiscal Years Ended	
	September 30, 2026	September 30, 2025	September 30, 2026	September 30, 2025
Net Income	**$ 586**	**$ 609**	**$ 2,108**	**$ 2,074**
Adjustments:				
Depreciation and amortization expense	122	97	445	367
Interest expense - net	536	420	2,008	1,572
Income tax provision	192	143	656	555
EBITDA	**1,436**	**1,269**	**5,217**	**4,568**
Adjustments:				
Acquisition transaction and integration-related expenses [1]	36	10	101	42
Non-cash stock and deferred compensation expense [2]	40	33	158	157
Refinancing costs [3]	27	3	28	11
Other, net [4]	44	5	59	(18)
Gross Adjustments to EBITDA	147	51	346	192
EBITDA As Defined	**$ 1,583**	**$ 1,320**	**$ 5,563**	**$ 4,760**
EBITDA As Defined, Margin [5]	53.0%	54.2%	52.7%	53.9%

[1] Represents costs incurred to integrate acquired businesses into our operations; facility relocation costs and other acquisition-related costs; transaction and valuation-related costs for acquisitions comprising deal fees, legal, financial and tax due diligence expenses; and amortization expense of inventory step-up recorded in connection with the purchase accounting of acquired businesses.

[2] Represents the compensation expense recognized under our stock option plans and deferred compensation plans.

[3] Represents costs expensed related to debt financing activities, including new issuances, extinguishments, refinancings and amendments to existing agreements.

[4] Primarily represents foreign currency transaction gains or losses, payroll withholding taxes related to dividend equivalent payments and stock option exercises, non-service related pension costs, deferred compensation payments and other miscellaneous income or expense, such as gain on sale of business.

[5] The EBITDA As Defined Margin represents the amount of EBITDA As Defined as a percentage of net sales.

Appendix: Reconciliation of Reported EPS to Adjusted EPS

($ in millions, except per share amounts)

	Thirteen Week Periods Ended		Fiscal Years Ended	
Reported Earnings Per Share	**September 30, 2026**	**September 30, 2025**	**September 30, 2026**	**September 30, 2025**
Net income	$ 586	$ 609	$ 2,108	$ 2,074
Less: Net income attributable to noncontrolling interests	-	1	(1)	-
Net income attributable to TD Group	586	610	2,107	2,074
Less: Dividends paid on participating securities	-	(159)	(59)	(208)
Net income applicable to TD Group common stockholders - basic and diluted	$ 586	$ 451	$ 2,048	$ 1,866
Weighted-average shares outstanding under the two-class method:				
Weighted-average common shares outstanding	55.1	56.3	55.9	56.3
Vested options deemed participating securities	1.6	1.8	1.7	1.9
Total shares for basic and diluted earnings per share	56.7	58.1	57.6	58.2
Earnings per share -- basic and diluted	$ 10.33	$ 7.75	$ 35.51	$ 32.08
Adjusted Earnings Per Share				
Net income	$ 586	$ 609	$ 2,108	$ 2,074
Gross adjustments to EBITDA	147	51	346	192
Purchase accounting backlog amortization	5	7	27	21
Tax adjustment [(1)]	(32)	(38)	(98)	(116)
Adjusted net income	$ 706	$ 629	$ 2,383	$ 2,171
Adjusted diluted earnings per share under the two-class method	$ 12.44	$ 10.82	$ 41.35	$ 37.33

(1) For the thirteen week periods and fiscal years ended September 30, 2026 and September 30, 2025, the Tax adjustment represents the tax effect of the adjustments at the applicable effective tax rate, as well as the impact on the effective tax rate when excluding the excess tax benefits on stock option exercises. Stock compensation expense is excluded from adjusted net income and therefore we have excluded the impact that the excess tax benefits on stock option exercises have on the effective tax rate for determining adjusted net income.

Appendix: Reconciliation of Net Cash Provided by Operating Activities to EBITDA and EBITDA As Defined

($ in millions)

	Fiscal Years Ended	
	September 30, 2026	September 30, 2025
Net cash provided by operating activities	**$ 2,187**	**$ 2,038**
Adjustments:		
Changes in assets and liabilities, net of effects from acquisitions and sales of businesses	647	589
Interest expense - net [1]	1,961	1,534
Income tax provision - current	608	565
Refinancing costs [2]	(28)	(11)
Gain on sale of businesses, net	-	10
Non-cash stock and deferred compensation expense [3]	(158)	(157)
EBITDA	**5,217**	**4,568**
Adjustments:		
Acquisition transaction and integration-related expenses [4]	101	42
Non-cash stock and deferred compensation expense [3]	158	157
Refinancing costs [2]	28	11
Other, net [5]	59	(18)
EBITDA As Defined	**$ 5,563**	**$ 4,760**

[1] Represents interest expense, net of interest income, excluding the amortization of debt issuance costs and premium and discount on debt.

[2] Represents costs expensed related to debt financing activities, including new issuances, extinguishments, refinancings and amendments to existing agreements.

[3] Represents the compensation expense recognized under our stock option plans and deferred compensation plans.

[4] Represents costs incurred to integrate acquired businesses into our operations; facility relocation costs and other acquisition-related costs; transaction and valuation-related costs for acquisitions comprising deal fees, legal, financial and tax due diligence expenses; and amortization expense of inventory step-up recorded in connection with the purchase accounting of acquired businesses.

[5] Primarily represents foreign currency transaction gains or losses, payroll withholding taxes related to dividend equivalent payments and stock option exercises, non-service related pension costs, deferred compensation payments and other miscellaneous income or expense, such as gain on sale of business.