

## FY 2014 FOURTH QUARTER EARNINGS CALL

November 13, 2014

## **Agenda**



- TransDigm Overview
- Highlights, Market Review, Operating Performance and Outlook
- Operations and Value Creation
- Financial Results
- Q&A

W. Nicholas Howley

Chairman and CEO

W. Nicholas Howley

Chairman and CEO

Raymond F. Laubenthal

President and COO

**Gregory Rufus** 

**Executive Vice President and CFO** 

## **Forward Looking Statements**



This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including information regarding our guidance for future periods. These forward-looking statements are based on management's current expectations and beliefs, as well as a number of assumptions concerning future events, many of which are outside of our control. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement. These risks and uncertainties include but are not limited to: the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; future terrorist attacks; our reliance on certain customers; the U.S. defense budget and risks associated with being a government supplier; failure to maintain government or industry approvals; failure to complete or successfully integrate acquisitions; our substantial indebtedness; potential environmental liabilities; and other factors. Further information regarding the important factors that could cause actual results to differ materially from projected results can be found in TransDigm Group's Annual Report on Form 10-K and other reports that TransDigm Group or its subsidiaries have filed with the Securities and Exchange Commission.

You are cautioned not to place undue reliance on our forward-looking statements. TransDigm Group Incorporated assumes no obligation to, and expressly disclaims any obligation to, update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

# **Special Notice Regarding Pro Forma** and Non-GAAP Information



This presentation sets forth certain pro forma financial information. This pro forma financial information gives effect to certain recently completed acquisitions. Such pro forma information is based on certain assumptions and adjustments and does not purport to present TransDigm's actual results of operations or financial condition had the transactions reflected in such pro forma financial information occurred at the beginning of the relevant period, in the case of income statement information, or at the end of such period, in the case of balance sheet information, nor is it necessarily indicative of the results of operations that may be achieved in the future.

This presentation also sets forth certain non-GAAP financial measures. A presentation of the most directly comparable GAAP measures and a reconciliation to such measures are set forth in the appendix.

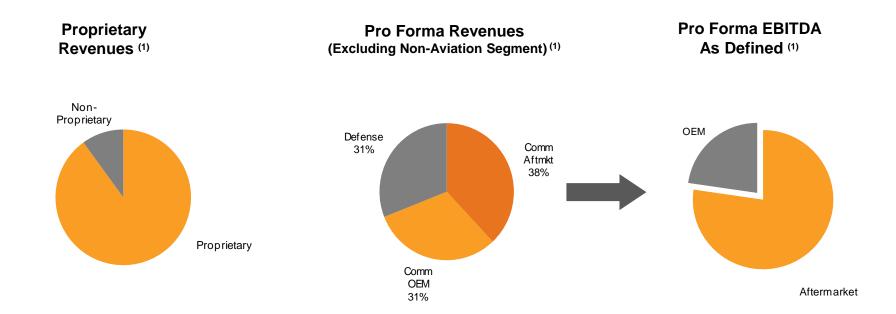
## **TransDigm Overview**



#### **DISTINGUISHING CHARACTERISTICS**

- Highly engineered aerospace components
- Proprietary and sole source products

- Significant aftermarket content
- High free cash flow



<sup>(1)</sup> Pro forma revenue is for the fiscal year ended 9/30/14 (excluding the Non-Aviation Segment sales of ≈ \$96 million or ≈ 4% of total sales). Includes the impact of FY 14 acquisitions of Airborne and EME. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

## 2014 Q4 Financial Performance by Markets – Pro Forma



#### Highlights(1)

#### Q4 Market Review – Pro Forma Revenues<sup>(1)</sup>

**Up 7%** 

Actual vs. Prior Year

Q4 2014 YTD 2014

**Up 8%** 

#### Commercial OEM

- Commercial transport revenues up 12% YTD
- Business jet revenues about flat YTD

#### ■Commercial Aftermarket

Sequential revenues up modestly

Commercial Aftermarket: Up

**Commercial OEM:** 

Up 18% Up 12%

#### Defense

Bookings about flat YTD

Defense: Up 3% Flat

<sup>(1)</sup> Information is on a pro forma basis versus the prior year period including the recent acquisitions of Airborne Systems and EME. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

### **Fiscal 2015 Outlook**



FY 2014 Pro Forma		
Sales Mix (1)	Market	FY 2015 Expected Growth
31%	Commercial OEM	Up Mid Single-Digit %
38%	Commercial Aftermarket	Up High Single-Digit %
31%	Defense	Flat

#### **Assumptions**

### **Guidance Summary**

■ Worldwide RPM growth ≈ 4% to 5%
■ OEM production rate increases proceeding
■ Full year interest expense ≈ \$400 million
■ Full year tax rate ≈ 33%
■ Weighted average shares of 56.6 million

(\$ in millions)	 _ow High				
Revenues	\$ 2,510	\$	2,550		
EBITDA As Defined % to sales	\$ 1,163 <i>4</i> 6.3%	\$	1,183 <i>4</i> 6.4%		
Net Income	\$ 429	\$	443		
GAAP EPS	\$ 7.51	\$	7.77		
Adj. EPS	\$ 8.03	\$	8.29		

<sup>(1)</sup> Pro forma revenue is for the fiscal year ended 9/30/14 (excluding the Non-Aviation Segment sales of ≈ \$96 million or ≈ 4% of total sales). Includes the impact of FY 14 acquisitions of Airborne and EME. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

# **Fourth Quarter 2014 Results**



(\$ in millions)

	Q4 FY14	Q4 FY13	<u> </u>
Revenue	\$642.2	\$539.7	19.0% Increase
Gross Profit	\$348.6	\$282.7	1.9 Margin Point Increase
Margin %	54.3%	52.4%	<ul><li>Strength of our proprietary products and productivity improvements</li><li>Reduced non-operating acquisition related costs</li></ul>
			<ul> <li>Dilutive impact on operations from acquisitions</li> </ul>
SG&A % to Sales	<b>\$76.7</b> 11.9%	\$61.1 11.3%	
Interest Expense- Net	\$96.9	\$81.2	<ul> <li>19.3% Increase</li> <li>Outstanding borrowings increased to \$7.5 billion from \$5.7 billion</li> <li>Weighted average cash interest rate at 9/30/14 was 4.9%</li> </ul>
Net Income	\$114.3	\$84.0	36.0% Increase
% to Sales	17.8%	15.6%	
EBITDA As Defined	\$291.1 45.3%	\$248.2 46.0%	17.3% Increase
Adjusted EPS	\$2.21	\$1.75	26.3% Increase

# **Liquidity & Taxes**



(\$ in millions)

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	FY 9/30/2014	FY 9/30/2013
Net Cash Provided by Operating Activities	\$541.2	\$470.2
Capital Expenditures	(\$34.1)	(\$35.5)
Free Cash Flow	\$507.1	\$434.7
Cash on the Balance Sheet	\$819.5	\$564.7

#### Taxes

■ FY 14 Full Year ETR: 31.6%

### Liquidity

	Actual 9/30/2014	Net Debt to Pro Forma EBITDA As Defined Multiple	Rate
Cash	\$820		
\$420m revolver	_		L + 3.00%
\$225m AR securitization facility	200		L + 0.75%
First lien term loan B due 2017	491		L + 2.75%
First lien term loan C due 2020	2,559		L + 3.00%
New first lien term loan D due 2021	823		L + 3.00%
Total senior secured debt	\$4,073	3.0x	
New senior sub notes due 2022	1,150		6.00%
New senior sub notes due 2024	1,200		6.50%
Senior sub notes due 2020	550		5.50%
Senior sub notes due 2021	500		7.50%
Total debt	\$7,473	6.2x	

# **Reconciliation of GAAP to Adjusted EPS - Guidance**



	Thirteen V	Veek	Periods	s Ended		Fiscal Yea	ar Ende	d		ar Guidance d-Point		
	September 2014	30,										
Earnings (loss) per share	\$	1.91	\$	(0.20)	\$	3.16	\$	2.39	\$	7.64		
Adjustments to earnings per share:												
Dividend equivalent payment		0.11		1.67		2.22		3.11		0.06		
Non-cash stock compensation expense		0.11		0.03		0.32		0.60		0.35		
Acquisition-related expenses		80.0		0.23		0.46		0.41		0.11		
Refinancing costs		-		-		1.58		0.37		-		
Other non-recurring charges		-		0.02		0.02		0.02		-		
Adjusted earnings per share	\$	2.21	\$	1.75	\$	7.76	\$	6.90	\$	8.16		
Weighted-average shares outstanding (\$ in millions)	56	6,731		56,862		56,993		55,080		56,600		

# Appendix - Reconciliation of Net Income to EBITDA and EBITDA As Defined



(\$ in thousands)

			n Week s Ended		Fiscal Years Ended				
	Sep	tember 30, 2014	Sep	tember 30, 2013	Sep	tember 30, 2014	Sep	tember 30, 2013	
Net income	\$	114,255	\$	84,027	\$	306,910	\$	302,789	
Adjustments:									
Depreciation and amortization expense		21,844		23,680		96,385		73,515	
Interest expense, net		96,933		81,246		347,688		270,685	
Income tax provision		47,400		40,500		141,600		145,700	
EBITDA		280,432		229,453		892,583		792,689	
Adjustments:									
Acquisition related expenses and adjustments (1)		3,048		13,877		20,541		26,433	
Non-cash stock compensation expense <sup>(2)</sup>		7,483		2,904		26,332		48,884	
Refinancing costs (3)		132		-		131,622		30,281	
Other nonrecurring charges		3		1,991		2,129		1,991	
Gross Adjustments to EBITDA		10,666		18,772		180,624		107,589	
EBITDA As Defined	\$	291,098	\$	248,225	\$	1,073,207	\$	900,278	
EBIT DA As Defined, Margin (4)		45.3%		46.0%		45.2%		46.8%	

<sup>(1)</sup> Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when the inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses and valuation costs that are required to be expensed as incurred and other acquisition accounting adjustments.

<sup>(2)</sup> Represents the compensation expense recognized by TD Group under our stock option plans.

<sup>(3)</sup> Represents costs expensed including the premium paid to redeem our 2018 Notes in June 2014 and the refinancing of our 2010 Credit Facility and 2011 Credit Facility in February 2013, respectively.

<sup>(4)</sup> The EBITDA As Defined margin represents the amount of EBITDA As Defined as a percentage of sales.

# **Appendix - Reconciliation of Reported EPS to Adjusted EPS**



**TRANS**DIGM

(\$ in thousands, except per share amounts)

Reported Earnings Per Share		Thirtee: Period			Fiscal Years Ended			
		September 30, 2014		September 30, 2013		September 30, 2014		September 30, 2013
Net income	\$	114,255	\$	84,027	\$	306,910	\$	302,789
Less: dividends on participating securities		(6,098)		(95,137)		(126,626)		(171,243)
Net income (loss) applicable to common stock - basic and diluted	\$	108,157	\$	(11,110)	\$	180,284	\$	131,546
Weighted-average shares outstanding under								
the two-class method:								
Weighted average common shares outstanding		52,579		52,580		52,748		52,258
Vested options deemed participating securities		4,152		4,282		4,245		2,822
Total shares for basic and diluted earnings per share		56,731		56,862		56,993		55,080
Basic and diluted earnings (loss) per share	\$	1.91	\$	(0.20)	\$	3.16	\$	2.39
Adjusted Earnings Per Share								
Net income	\$	114,255	\$	84,027	\$	306,910	\$	302,789
Gross adjustments to EBITDA Purchase accounting backlog amortization Tax adjustment		10,666 2,122 (1,689)		18,772 4,515 (7,578)		180,624 17,390 (62,515)		107,589 6,976 (37,219)
Adjusted net income	\$	125,354	\$	99,736	\$	442,409	\$	380,135
Adjusted diluted earnings per share under the two-class method	\$	2.21	\$	1.75	\$	7.76	\$	6.90

# Appendix - Reconciliation of Net Cash Provided by Operating Activities to EBITDA and EBITDA As Defined

(\$ in thousand



		Fiscal Years Ended					
ds)	Sep	otember 30,	Sep	tember 30,			
		2014	2013				
Net Cash Provided by Operating Activities	\$	541,222	\$	470,205			
Adjustments:							
Changes in assets and liabilities, net of effects from acquisitions of businesses		(27,967)		(71,618)			
Net gain on sale of real estate		804		-			
Interest expense - net (1)		333,753		258,752			
Income tax provision - current		151,016		148,314			
Non-cash stock compensation expense (2)		(26,332)		(48,884)			
Excess tax benefit from exercise of stock options		51,709		66,201			
Refinancing costs (4)		(131,622)		(30,281)			
EBITDA		892,583		792,689			
Adjustments:							
Acquisition related expenses <sup>(3)</sup>		20,541		26,433			
Non-cash stock compensation expense (2)		26,332		48,884			
Refinancing costs (4)		131,622		30,281			
Other nonrecurring charges		2,129		1,991			
EBITDA As Defined	\$	1,073,207	\$	900,278			

<sup>(1)</sup> Represents interest expense excluding the amortization of debt issue costs and note premium and discount.

<sup>(2)</sup> Represents the compensation expense recognized by TD Group under our stock option plans.

<sup>(3)</sup> Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when the inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses and valuation costs that are required to be expensed as incurred and other acquisition accounting adjustments.

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