FY 2023 Q1 Earnings Call

February 7, 2023



Agenda



TransDigm Overview, Highlights and Outlook
Kevin Stein

President and CEO

Market Review
Jorge L. Valladares III

COO

Operating Performance and Financial Results Mike Lisman

CFO

Q&A

Forward Looking Statements & Special Notice Regarding Pro Forma and Non-GAAP Information



FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including information regarding our guidance for future periods. These forward-looking statements are based on management's current expectations and beliefs, as well as a number of assumptions concerning future events, many of which are outside of our control. Consequently, such forward looking statements should be regarded solely as our current plans, estimates and beliefs. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement. The Company does not undertake, and specifically declines, any obligation, to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events. All forward –looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by these cautionary statements. These risks and uncertainties include but are not limited to: the impact that the COVID-19 pandemic has on our business, results of operations, financial condition and liquidity; the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; current and future geopolitical or other worldwide events; cyber-security threats, natural disasters and climate change-related events; our reliance on certain customers; the U.S. defense budget and risks associated with being a government supplier, including government audits and investigations; failure to maintain government or industry approvals; failure to complete or successfully integrate acquisitions; our indebtedness; potential environmental liabilities; liabilities arising in connecti

You are cautioned not to place undue reliance on our forward-looking statements. TransDigm Group Incorporated assumes no obligation to, and expressly disclaims any obligation to, update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

SPECIAL NOTICE REGARDING PRO FORMA AND NON-GAAP INFORMATION

This presentation sets forth certain pro forma financial information. This pro forma financial information gives effect to certain recently completed acquisitions. Such pro forma information is based on certain assumptions and adjustments and does not purport to present TransDigm's actual results of operations or financial condition had the transactions reflected in such pro forma financial information occurred at the beginning of the relevant period, in the case of income statement information, or at the end of such period, in the case of balance sheet information, nor is it necessarily indicative of the results of operations that may be achieved in the future.

This presentation also sets forth certain non-GAAP financial measures. A presentation of the most directly comparable GAAP measures and a reconciliation to such measures are set forth in the appendix.

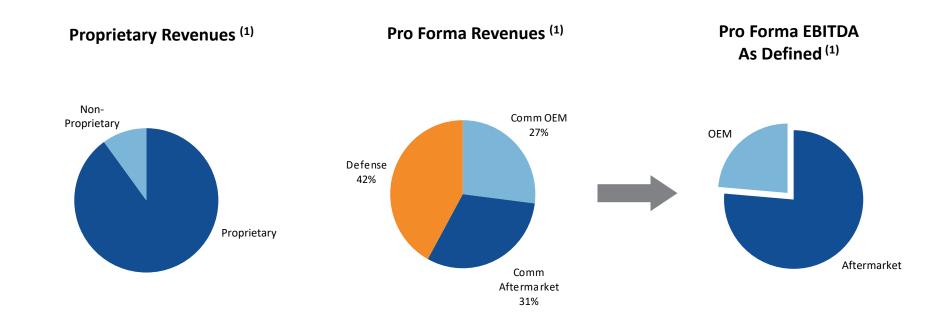
TransDigm Overview



Distinguishing Characteristics

- Highly engineered aerospace components
- Proprietary products

- Significant aftermarket content
- High free cash flow



⁽¹⁾ Pro forma revenue is for the fiscal year ended 9/30/2022. Includes full year impact of the DART Aerospace acquisition completed May 2022. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

2023 Q1 Financial Performance by Markets – Pro Forma

TRANSDIGM

Highlights

Q1 Review – Pro Forma Revenues⁽¹⁾

Actual vs. Prior Year

Q1

Commercial OEM:

- Q1 '23 Commercial Transport Revenue Up 17%
- Q1 '23 Business Jet/Helicopter Revenue Up 27%
- Q1 '23 Bookings Strongly Outpaced Shipments

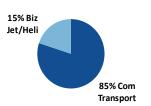
25% Biz Jet/Heli 75% Com Transport

Commercial OEM:

Up 20%

Commercial Aftermarket:

- Q1 '23 Commercial Transport Revenue Up 39%
- Q1 '23 Business Jet/Helicopter Revenue Up 9%
- Q1 '23 Bookings Strongly Outpaced Shipments



Commercial Aftermarket:

Up 31%

Defense:

 Delays in U.S. Government Defense Spend Outlays and Isolated Supply Chain Shortages

Defense: Up 3%

⁽¹⁾ Pro forma revenue for all periods includes the impact of the DART Aerospace acquisition completed May 2022. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

First Quarter 2023 Select Financial Results



(\$ in millions, except per share amounts)	Q1 FY 2023	Q1 FY 2022	_		
Revenue	\$1,397	\$1,194	17%	Increase	
Gross Profit	\$793 56.8%	\$661 <i>55.4%</i>	1.4%		 Favorable Aftermarket vs. OEM sales mix Fixed overhead spread over higher production volumes
SG&A % to Sales	\$169 12.1%	\$170 <i>14.2%</i>	-2.1%		Continued strategic cost mitigation efforts
Interest Expense - Net	\$286	\$264	8%	Increase	• Increase in LIBOR on variable rate debt, partially offset by higher interest income
Refinancing Costs	\$4	-			Tranche G term loan refinancing completed
EBITDA As Defined Margin %	\$699 <i>50.0%</i>	\$565 <i>47.3%</i>	24%	Increase	
Adjusted EPS	\$4.58	\$3.00	53%	Increase	
GAAP Tax Rate Adjusted Tax Rate	23.9% 25.5%	15.5% 26.3%			Prior year GAAP tax rate was impacted by a more significant favorable discrete impact of excess tax benefits associated with share-based payments.



Market Growth Assumptions

FY 2022 Pro		FY 2023 Expected
Forma Sales Mix (1)	Market	Growth
27%	Commercial OEM	Up Mid-Teens % Range
31%	Commercial Aftermarket	Up High-Teens % Range
42%	Defense	Up LSD to MSD % Range

Guidance Summary

(\$ in millions, except per share amounts)

	FY 23 Guidance			FY 23 Guidance Mic			dpoint Change				
	Lo	<u>w</u> _	l	High			rrent		rior (/	Δ
Revenues	\$ 6	,070	\$	6,240	Revenues	\$	6,155	\$	6,090	\$	65
Net Income	\$ 1	,080,	\$	1,160							
GAAP EPS	\$ 1	8.24	\$	19.64							
EBITDA As Defined % of sales	\$ 3	,060 50.4%	\$	3,160 50.6%	EBITDA As Defined % of sales	\$	3,110 50.5%	\$	3,045 50.0%	\$	65
Adj. EPS	\$ 2	1.47	\$	22.87	Adj. EPS	\$	22.17	\$	21.38	\$0	.79

⁽¹⁾ Pro forma revenue is for the fiscal year ended 9/30/2022. Includes full year impact of the DART Aerospace acquisition completed May 2022. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

Fiscal 2023 Select Financial Assumptions



Select Financial Assumptions for Fiscal 2023						
	Prior Assumptions (Issued November 2022)	Updated Assumptions				
Capital Expenditures	\$155 to \$185 million	No change				
Full Year Net Interest Expense	≈ \$1.14 billion (includes \$80 million of interest income)	≈ \$1.16 billion (includes \$80 million of interest income)				
Full Year Effective Tax Rate	≈ 24% to 26% for GAAP EPS, Adjusted EPS and Cash Taxes	No change				
Depreciation & Amortization Expense (ex backlog)	\$265 to \$270 million	No change				
Non-Cash Stock Compensation and Deferred Compensation Expense	\$170 to \$190 Million	\$155 to \$175 Million				
Other EBITDA As Defined Add-Backs ⁽¹⁾	\$15 to \$20 Million	\$25 to \$30 million				
Weighted Average Shares	57.1 million	No change				

Reconciliation of Fiscal 2023 Outlook



(\$ in millions, except per share amounts)	FY 2023 Guidance
Net income Adjustments: Depreciation and amortization expense Interest expense - net Income tax provision EBITDA Adjustments:	Midpoint \$ 1,120 266 1,160 372 2,918
Acquisition-related expenses and adjustments ⁽¹⁾ Non-cash stock and deferred compensation expense ⁽¹⁾ Refinancing costs ⁽¹⁾ Other, net ⁽¹⁾ Gross Adjustments to EBITDA EBITDA As Defined	12 165 4 11 192 \$3,110
GAAP earnings per share Adjustments to earnings per share: Inclusion of the dividend equivalent payments Non-cash stock and deferred compensation expense Acquisition-related expenses and adjustments Refinancing costs Other, net Adjusted earnings per share	50.5% \$18.94 0.67 2.18 0.21 0.05 0.12 \$22.17
Weighted-average shares outstanding GAAP & Adj Tax Rate	57.1 24% - 26%

Reconciliation of GAAP EPS to Adjusted EPS - Guidance



	Th	irteen Weel	k Periods E	nded		r Guidance d-Point
	Decembe	er 31, 2022	January	1, 2022	Septemb	per 30, 2023
GAAP earnings per share from continuing operations	\$	3.33	\$	1.96	\$	18.94
Adjustments to earnings per share:						
Dividend equivalent payments		0.67		0.77		0.67
Acquisition and divestiture transaction- related expenses and adjustments		0.05		0.11		0.21
Non-cash stock and deferred compensation expense		0.46		0.47		2.18
Refinancing costs		0.05		-		0.05
Tax adjustment on income from continuing operations before taxes		(0.08)		(0.34)		-
Other, net		0.10		0.03		0.12
Adjusted earnings per share	\$	4.58	\$	3.00	\$	22.17



Pro Forma Capital Structure

(\$ in millions)

				-
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\$810mm revolver — L+2.50% \$350mm AR securitization facility 350 S+1.30% First lien term loan E due 2025 2,149 L+2.25% First lien term loan H due 2025 3,410 L+2.25% First lien term loan H due 2027 1,725 S+3.25% Senior secured notes due 2025 1,100 8.000% Senior secured notes due 2026 4,400 6.250% Total secured debt \$13,134 4.7x Total net secured debt \$9,846 3.5x Senior subordinated notes due 2026 500 6.875% Senior subordinated notes due 2027 550 7.500% Senior subordinated notes due 2027 2,650 5.500% Senior subordinated notes due 2029 1,200 4.625% Senior subordinated notes due 2029 750 4.875% Finance Lease Obligations (Gross) 193 Total debt \$16,639 6.0x		12/31/22		Rate
\$350mm AR securitization facility First lien term loan E due 2025 First lien term loan F due 2025 First lien term loan H due 2027 First lien term loan H due 2027 First lien term loan H due 2027 Senior secured notes due 2025 Senior secured notes due 2026 Total secured debt Total net secured debt Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Finance Lease Obligations (Gross) Total debt \$13,134 4.7x \$9,846 3.5x \$6.375% \$500 \$6.875% \$500 \$500 \$500 \$6.875% \$500 \$6.875% \$7.500% \$6.875% \$7.500% \$6.875% \$7.500	Cash	<u>\$3,288</u>		
First lien term loan E due 2025 2,149 L + 2.25% First lien term loan F due 2025 3,410 L + 2.25% First lien term loan H due 2027 1,725 S + 3.25% Senior secured notes due 2025 1,100 8.000% Senior secured notes due 2026 4,400 6.250% Total secured debt \$13,134 4.7x Total net secured debt \$9,846 3.5x Senior subordinated notes due 2026 500 6.375% Senior subordinated notes due 2027 550 7.500% Senior subordinated notes due 2027 2,650 5.500% Senior subordinated notes due 2029 1,200 4.625% Senior subordinated notes due 2029 750 4.875% Finance Lease Obligations (Gross) 193 Total debt \$19,927 7.2x	\$810mm revolver	_		L+2.50%
First lien term loan F due 2025 First lien term loan H due 2027 Senior secured notes due 2025 Senior secured notes due 2026 Total secured debt Total net secured debt Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Total debt Senior	\$350mm AR securitization facility	350		S + 1.30%
First lien term loan H due 2027 Senior secured notes due 2025 Senior secured notes due 2026 Total secured debt Total net secured debt Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Total debt 1,725 S+3.25% Senoon 8.000% 6.250% 6.375% Senior subordinated notes due 2026 Senior subordinated notes due 2027 2,650 Senior subordinated notes due 2029 Total debt \$19,927 7.2x	First lien term loan E due 2025	2,149		L+2.25%
Senior secured notes due 2025 Senior secured notes due 2026 Total secured debt Total net secured debt Senior subordinated notes due 2026 Senior subordinated notes due 2026 Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Total debt 1,100 8.000% 6.250% 6.375% 500 6.875% 500 7.500% 500 500 500 500 500 500 500 500 500	First lien term loan F due 2025	3,410		L+2.25%
Senior secured notes due 2026 Total secured debt Total net secured debt Senior subordinated notes due 2026 Senior subordinated notes due 2026 Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Total debt 4.400 6.250% 6.375% 500 6.875% 500 7.500% 51,200 6.875% 51,200 7.500% 51,200 7.500% 51,200 7.500% 51,200 7.500%	First lien term loan H due 2027	1,725		S + 3.25%
Total secured debt Total net secured debt Senior subordinated notes due 2026 Senior subordinated notes due 2026 Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Total debt \$13,134 4.7x \$9,846 3.5x 6.375% 5.500% 5.5	Senior secured notes due 2025	1,100		8.000%
Total net secured debt\$9,8463.5xSenior subordinated notes due 2026 Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2027 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Finance Lease Obligations (Gross)2,650 1,200 750 750 1934.625% 4.875%Total debt\$19,9277.2x	Senior secured notes due 2026	4,400		6.250%
Senior subordinated notes due 2026 Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Total debt 6.375% 500 6.875% 550 7.500% 5.5	Total secured debt	\$13,134	4.7x	
Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2027 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Total debt 500 6.875% 550 7.500% 5.500% 5.500% 4.625% 750 4.875% Finance Lease Obligations (Gross) 193 7.2x	Total net secured debt	\$9,846	3.5x	
Senior subordinated notes due 2026 Senior subordinated notes due 2027 Senior subordinated notes due 2027 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Total debt 500 6.875% 550 7.500% 5.500% 5.500% 4.625% 750 4.875% Finance Lease Obligations (Gross) 193 7.2x				
Senior subordinated notes due 2027 Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Finance Lease Obligations (Gross) Total debt 7.500% 2,650 5.500% 4.625% Finance Lease Obligations (Gross) 7.500%	Senior subordinated notes due 2026	950		6.375%
Senior subordinated notes due 2027 Senior subordinated notes due 2029 Senior subordinated notes due 2029 Total debt 2,650 1,200 4.625% 750 4.875% 193 7.2x	Senior subordinated notes due 2026	500		6.875%
Senior subordinated notes due 2029 1,200 4.625% Senior subordinated notes due 2029 750 4.875% Finance Lease Obligations (Gross) 193 Total debt \$19,927 7.2x	Senior subordinated notes due 2027	550		7.500%
Senior subordinated notes due 2029 750 4.875% Finance Lease Obligations (Gross) 193 Total debt \$19,927 7.2x	Senior subordinated notes due 2027	2,650		5.500%
Finance Lease Obligations (Gross) 193 Total debt \$19,927 7.2x	Senior subordinated notes due 2029	1,200		4.625%
Total debt \$19,927 7.2x	Senior subordinated notes due 2029	750		4.875%
1 - 7-	Finance Lease Obligations (Gross)	193		
Total net debt \$16,639 6.0x	Total debt	\$19,927	7.2x	
	Total net debt	\$16,639	6.0x	

FY23 Weighted Average Interest Rate 5.8%

Interest Rate Sensitivity



- Interest rates on TDG's \$20Bn of gross Debt is over 75% fixed rate through fiscal year
 2025
- Achieved via a combination of interest rate caps and swaps
- Significantly reduces near-term exposure to any LIBOR rate increases

\$ in millions

Current FY 23 Assumptions

LIBOR %	~ 4.9%	6.0%	7.0%

Interest Expense - Pre-Tax	\$1,160	\$1,200	\$1,230
Interest Rate - Pre-Tax	5.8%	6.0%	6.2%

⁽¹⁾ FY Weighted Average Libor % is the average Libor for TDG's 2023 fiscal year based on current consensus forward estimates. Used LIBOR for ease of illustration. New Term SOFR Loan H does not impact analysis materially as Term SOFR is expected to move directionally with LIBOR.

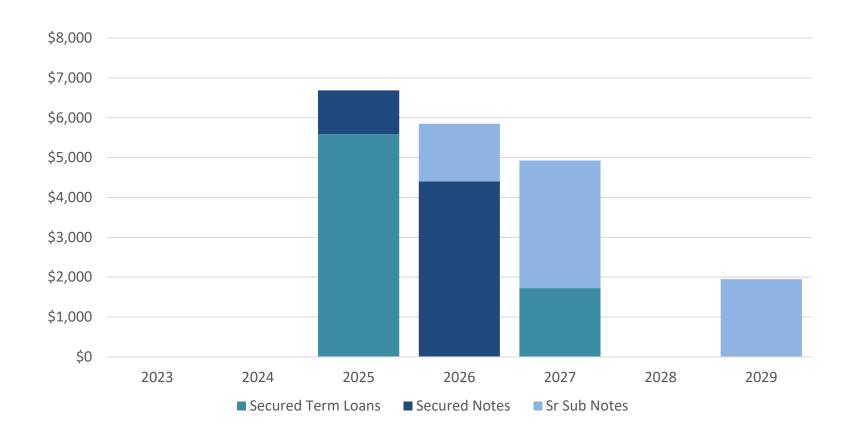
⁽²⁾ Interest expense shown includes \$40M amortization of debt issuance costs and fees and approximately \$80M of Interest income.

Debt Maturity Profile



Debt Maturity Profile

(\$MM)



Note: \$350M AR Securitization renews annually in July

Appendix: Reconciliation of Income from Continuing Operations to EBITDA and EBITDA As Defined

(\$



A	Thirteen Week Periods Ended					
\$ in millions)	Decemi	ber 31, 2022	Januar	y 1, 2022		
Income from continuing operations	\$	229	\$	163		
Adjustments:						
Depreciation and amortization expense		63		65		
Interest expense, net		286		264		
Income tax provision		72		30		
EBITDA		650		522		
Adjustments:						
Acquisition and divestiture transaction-related expenses and adjustments (1)		3		5		
Non-cash stock and deferred compensation expense (2)		35		37		
Refinancing costs ⁽³⁾		4		-		
Other, net ⁽⁴⁾		7		1		
Gross Adjustments to EBITDA		49		43		
EBITDA As Defined	\$	699	\$	565		
EBITDA As Defined, Margin (5)		50.0%		47.3%		

⁽¹⁾ Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs for both acquisitions and divestitures comprising deal fees, legal, financial and tax due diligence expenses, and valuation costs that are required to be expensed as incurred.

⁽²⁾ Represents the compensation expense recognized by TD Group under our stock incentive plans and deferred compensation plans.

⁽³⁾ Represents costs expensed related to debt financing activities, including new issuances, extinguishments, refinancings and amendments to existing agreements.

⁽⁴⁾ Primarily represents foreign currency transaction gain or loss, payroll withholding taxes related to dividend equivalent payments and stock option exercises, non-service related pension costs and deferred compensation payments.

⁽⁵⁾The EBITDA As Defined margin represents the amount of EBITDA As Defined as a percentage of net sales.

Appendix: Reconciliation of Reported EPS to Adjusted EPS



(\$ in millions, except per share amounts)	Thirteen Week Periods Ended					
Reported Earnings Per Share	Decemb	per 31, 2022	January 1, 2022			
Income from continuing operations	\$	229 \$	163			
Less: Net income attributable to noncontrolling interests		(1)	(1)			
Net income from continuing operations attributable to TD Group		228	162			
Less: Dividends paid on participating securities		(38)	(46)			
p p p		190	116			
Income from discontinued operations, net of tax		-	1			
Net income applicable to TD Group common stockholders -						
basic and diluted	\$	190 \$	117			
Weighted-average shares outstanding under the two-class method: Weighted-average common shares outstanding Vested options deemed participating securities Total shares for basic and diluted earnings per share Earnings per share from continuing operations basic and diluted	\$	54.4 2.7 57.1	55.3 3.9 59.2			
Earnings per share from discontinued operations basic and diluted	y	J.JJ 7 -	0.02			
Earnings per share	\$	3.33 \$	1.98			
Adjusted Earnings Per Share						
Income from continuing operations	\$	229 \$	163			
Gross adjustments to EBITDA		49	43			
Purchase accounting backlog amortization Tax adjustment ⁽¹⁾		1 (18)	4 (22)			
Adjusted net income	ς .	261 \$	(33 <u>)</u> 177			
	,					
Adjusted diluted earnings per share under the two-class method	\$	4.58 \$	3.00			

⁽¹⁾ For the thirteen week periods ended December 31, 2022 and January 1, 2022, the Tax adjustment represents the tax effect of the adjustments at the applicable effective tax rate, as well as the impact on the effective tax rate when excluding the excess tax benefits on stock option exercises. Stock compensation expense is excluded from adjusted net income and therefore we have excluded the impact that the excess tax benefits on stock option exercises have on the effective tax rate for determining adjusted net income.

Appendix: Reconciliation of Net Cash Provided by Operating Activities to EBITDA and EBITDA As Defined



Thirteen Week Periods Ended

(\$ in millions)

Net cash provided by operating activities	Inirteen week Perious Ended			
	December 31, 2022		January 1, 2022	
	\$	377	\$	279
Adjustments:				
Changes in assets and liabilities, net of effects from acquisitions and sales of businesses		(49)		(18)
Interest expense, net (1)		277		256
Income tax provision - current		72		30
Loss contract amortization		12		12
Non-cash stock and deferred compensation expense (2)		(35)		(37)
Refinancing costs ⁽³⁾		(4)		-
EBITDA		650		522
Adjustments:				
Acquisition and divestiture transaction-related expenses and adjustments (4)		3		5
Non-cash stock and deferred compensation expense (2)		35		37
Refinancing costs (3)		4		-
Other, net ⁽⁵⁾		7		1_
EBITDA As Defined	\$	699	\$	565

⁽¹⁾ Represents interest expense excluding the amortization of debt issuance costs and premium and discount on debt.

⁽²⁾ Represents the compensation expense recognized by TD Group under our stock incentive plans and deferred compensation plans.

⁽³⁾ Represents costs expensed related to debt financing activities, including new issuances, extinguishments, refinancings and amendments to existing agreements.

⁽⁴⁾ Represents accounting adjustments to inventory associated with acquisitions of businesses and product lines that were charged to cost of sales when inventory was sold; costs incurred to integrate acquired businesses and product lines into TD Group's operations, facility relocation costs and other acquisition-related costs; transaction-related costs for both acquisitions and divestitures comprising deal fees, legal, financial and tax due diligence expenses, and valuation costs that are required to be expensed as incurred.

⁽⁵⁾ Primarily represents foreign currency transaction gain or loss, payroll withholding taxes related to dividend equivalent payments and stock option exercises, non-service related pension costs and deferred compensation payments.